

Yashil

IQTISODIYOT va TARAQQIYOT

Ijtimoiy, iqtisodiy, siyosiy, ilmiy, ommabop jurnal

10
2023



08.00.01 Iqtisodiyot nazariyasi
08.00.02 Makroiqtisodiyot
08.00.03 Sanoat iqtisodiyoti
08.00.04 Qishloq xo'jaligi iqtisodiyoti
08.00.05 Xizmat ko'rsatish tarmoqlari iqtisodiyoti
08.00.06 Ekonometrika va statistika
08.00.07 Moliya, pul muomalasi va kredit
08.00.08 Buxgalteriya hisobi, iqtisodiy tahlil va audit
08.00.09 Jahon iqtisodiyoti

08.00.10 Demografiya. Mehnat iqtisodiyoti
08.00.11 Marketing
08.00.12 Mintaqaviy iqtisodiyot
08.00.13 Menejment
08.00.14 Iqtisodiyotda axborot tizimlari va texnologiyalari
08.00.15 Tadbirkorlik va kichik biznes iqtisodiyoti
08.00.16 Raqamli iqtisodiyot va xalqaro raqamli integratsiya
08.00.17 Turizm va mehmonxona faoliyati



74-91 xalqaro daraja
ISSN: 2992-8982



Yashil

IQTISODIYOT va TARAQQIYOT

Ijtimoiy, iqtisodiy, siyosiy, ilmiy, ommabop jurnal

Bosh muharrir:

Sharipov Qo'ng'irotboy Avezimbetovich

Elektron nashr. 714 sahifa, 30-oktyabr, 2023-yil.

Bosh muharrir o'rinbosari:

Karimov Norboy G'aniyevich

Muharrir:

Qurbonov Sherzod Ismatillayevich

Tahrir hay'ati:

Rae Kvon Chung, Janubiy Korea, TDIU faxriy professori, "Nobel" mukofoti laureati

Salimov Oqil Umrzoqovich, O'zbekiston fanlar akademiyasi akademigi

Abduraxmanov Kalandar Xodjayevich, O'zbekiston fanlar akademiyasi akademigi

Osman Mesten, Turkiya parlamenti a'zosi, Turkiya – O'zbekiston do'stlik jamiyati rahbari

Toshkulov Abduqodir Hamidovich, i.f.d., prof., TDU rektori

Buzrukxonov Sarvarxon Munavvarxonovich, i.f.d., O'zR Oliy ta'lim, fan va innovatsiyalar vaziri o'rinbosari

Sharipov Qo'ng'irotboy Avazimbetovich, t.f.d., prof., TDIU rektori

Oblamuradov Narzulla Naimovich, i.f.n., dotsent

Djumaniyazov Maqsud Allanazarovich, Qoraqalpog'iston Respublikasi Tabiat resurslari qo'mitasi raisi

Axmedov Durbek Kudratillayevich, i.f.d., prof., O'zR Oliy Majlisi qonunchilik palatasi deputati

Utayev Uktam Choriyevich, O'zR Bosh prokuraturasi boshqarma boshlig'i o'rinbosari

Ochilov Farxod, O'zR Bosh prokuraturasi iqtisodiy jinoyatlarga qarshi kurashish departamenti bo'limi boshlig'i

Eshov Mansur Po'latovich, i.f.d., prof., TDIU Akademik faoliyat bo'yicha prorektori

Xudoyqulov Sadirdin Karimovich, i.f.d., prof., TDIU YoMMMB birinchi prorektori

Abduraxmanova Gulnora Kalandarovna, i.f.d., prof., TDIU Ilmiy ishlar va innovatsiyalar bo'yicha prorektori

Kalonov Muxiddin Baxritdinovich, i.f.d., prof., "O'IRIAM" ilmiy tadqiqot markazi direktori – prorektor

Yuldashev Maqsud Abdullayevich, p.f.d., prof., TDIU Moliya-iqtisod ishlari bo'yicha prorektori

Karimov Norboy G'aniyevich, i.f.d., prof., TDIU huzuridagi PKQTMO tarmoq markazi direktori

Hakimov Nazar Hakimovich, f.f.d. TDIU profesor

Yuldashev Mutallib Ibragimovich, i.f.d., TMI professori

Samadov Asqarjon Nishonovich, i.f.n., TDIU Marketing kafedrasida professori

Slizovskiy Dimitriy Yegorovich, t.f.d., Rossiya xalqlar do'stligi universiteti professori

Mustafakulov Sherzod Igamberdiyevich, i.f.d., prof., Xalqaro "Nordik" universiteti rektori

Aliyev Bekdavlat Aliyevich, f.f.d., TDIU professori

Po'latov Baxtiyor Alimovich, t.f.d., prof., Atrof-muhit va tabiatni muhofaza qilish texnologiyalari ilmiy-tadqiqot instituti

Axmedov Javohir Jamolovich, i.f.f.d., "El-yurt umidi" jamg'armasi ijrochi direktori o'rinbosari

Isakov Janabay Yakubbayevich, i.f.d., TDIU professori

Musyeva Shoira Azimovna SamDu IS instituti professori

Toxirov Jaloliddin Ochil o'g'li, t.f.f.d., Toshkent arxitektura-qurilish universiteti katta o'qituvchisi

Kamilova Iroda Xusniddinovna, i.f.f.d., TDIU dotsenti

Nosirova Nargiza Jamoliddin qizi, i.f.f.d., TDIU dotsenti

Sevil Piriyeva Karaman, PhD, Turkiya Anqara universiteti doktoranti

Yaxshiboyeva Laylo Abdisattorovna, TDIU katta o'qituvchisi

Rustamov Ilhomiddin, f.f.n., Farg'ona davlat universiteti dotsenti

Nomozova Qumri isoyevna Geologiya fanlari universiteti "Iqtisodiy geologiya" kafedrasida dotsenti

Mirzaliyev Sanjar Maxamatjon o'g'li, TDIU Ilmiy tadqiqotlar va innovatsiyalar departamenti rahbari

Babayeva Zuhra Yuldashevna, TDIU huzuridagi PKQTUMOTMXHB mutaxassis

Ekspertlar kengashi:

Hakimov Ziyodulla Ahmadovich, i.f.d, TDIU dotsenti

Tuxtabayev Jamshid Sharafetdinovich, i.f.f.d, TDIU dotsenti

Imomqulov To'liq Burxonovich, i.f.f.d, TDIU dotsenti

Muassis: "Ma'rifat-print-media" MChJ

Hamkorlarimiz: Toshkent davlat iqtisodiyot universiteti, O'zR Tabiat resurslari vazirligi, O'zR Bosh prokuraturasi huzuridagi IJQK departamenti.



MUNDARIJA

Qishloq xo'jaligida innovatsion xizmatlar infratuzilmasini rivojlantirishning nazariy asoslari.....	8
Sharipov Kongratbay Avezimbetovich , professor, Zaynutdinova Umida Djalalovna , dotsent	
O'zbekiston-Turkiya do'stligi azaliy qadryatlarimiz zaminida yashab kelmoqda.....	13
O'sman Mesten , Turkiya parlamenti a'zosi, Turkiya-O'zbekiston do'stlik jamiyati rahbari	
O'zbekistonda turizm sohasining rivojlanishini davlat tomonidan	
qo'llab-quvvatlash mexanizmini takomillashtirish.....	15
Akkulov Abdulaziz Uralboyevich , mustaqil tadqiqotchi	
O'zbekiston Respublikasini "Yashil" iqtisodiyotga o'tish istiqbollari. Muammolar va yechimlar.....	19
Mirzayev Bexruz Abdulla o'g'li , doktorant	
Mamlakat iqtisodiyotini rivojlantirishda "Yashil" iqtisodiyotning o'rni.....	26
Sevara Yaxshimuratova Rustam qizi , assistent-o'qituvchi	
Sanoat barqarorligini ta'minlashda yashil energetikaning o'ziga xos xususiyatlari.....	29
Kadirov Abdumalik Matkarimovich	
Republikamizda "yashil iqtisodiyot"ni shakllantirishda agroxizmatlarni	
rivojlantirishning asosiy yo'nalishlari.....	36
Mirzayev Q. J. , i.f.d., professor; Jonuzokov M. K. , assistent o'qituvchi	
"Yashil" obligatsiyalarni muomalaga chiqarishning nazariy va amaliy jihatlari.....	40
E. I. Nosirov , i.f.n., dotsent	
Turizm sohasidagi loyihalarni kreditlash amaliyotini takomillashtirish.....	46
Matkabulova Dilorom Xalilullayevna , PhD	
Koreya Respublikasida yashil (eko) turizmning rivojlanish yo'nalishlari va muammolari.....	51
Islomova Dilrabo Salomovna , kafedra assistenti	
Moliyaviy menejment tizimini transformatsiyalashda raqamli marketing	
samaradorligini baholashning nazariy yondashuvlari.....	55
Sobirjonov Sanjar Sobirjonovich , PhD, dotsent	
Samarqand viloyati ekologik turizm salohiyatidan samarali	
foydalanish asosida ekoturizm klasterlarini shakllantirish.....	62
Abduraxmanova Aqida Fayzulla qizi , i.f.b.f.d.; Axrorov Farxod Baxriddinovich , i. f. n.; Xo'jamov Bobur , tadqiqotchi	
Ichki turizmni rivojlantirishda davlatning o'rni.....	68
Dehqonov Burxon Rustamovich , tayanch doktorant	
O'zbekistonda turizm sohasini rivojlanishiga global trendlarning ta'siri.....	72
Eshtayev Alisher Abdug'aniyevich , i.f.d., professor	
Assessment of the Current State of the Market and Procedure For Lending	
to Subjects of Tourism Services of the Republic of Uzbekistan.....	79
Karimova Aziza Maxomadrizoyevna , PhD, docent; Maqsudov Orif Shakirovich , assistant	
Islomiy moliya instrumentlari (muzoraba va mushoraka) va ularni tijorat banklarida qo'llash.....	84
Madraximova Gulasal , dotsent; Safarova Nasiba , magistrant	
Mamlakatimizda "Yashil" iqtisodiyot asosida barqaror rivojlanishni ta'minlashning o'ziga xos jihatlari.....	90
Mustafaqulov Yangiboy Bo'riqulovich , Todjimamatova Mashhura Erkinovna ;	
Nurmatova Hilola A'zamovna ; Berdieva Aziza G'anisher qizi ; Egamberdieva Oydin Abror qizi	
Ways to Improve the Green Recovery in Uzbekistan by Investment and Trade.....	97
Nurbek Khalimjonov , assistant	
Evaluating the Path Towards Sustainable Tourism Development in the Republic of Uzbekistan.....	102
Khusniddin Egamnazarov	
Nexus Between Climate Change and Energy Consumption in Uzbekistan: A Time Series Analysis.....	106
Sarvar Mamasoliyev ; Shodiyor Toxirov	
O'zbekistonda mice turizmini barqaror rivojlanishida qulay infratuzilma.....	112
Xalimova F. N. , katta o'qituvchi	
Ichki turizmni rivojlantirishning ilg'or xorijiy tajribasi va uni	
O'zbekistonda qo'llashning iqtisodiy afzalliklari.....	115
Matkarimov Jahongir Shamuratovich , mustaqil tadqiqotchi	
Agroturizmni rivojlantirish orqali hududlarning barqaror rivojlantirish imkoniyatlari.....	122
Jo'rayeva Nargiza Abduvohidovna , kafedra dotsenti	
Turizm sektorida milliy hunarmandchilik mahsulotlarining rivojlanishining o'ziga xos xususiyatlari.....	126
Xushnazarova Maxzuna Gulamdjanovna , kafedra assistenti	
Роль религиозного туризма в экономике Узбекистана.....	132
Рахимова Дилфуза Мирзакасимовна , преподаватель	
Turistik sanoatining investitsion jozibadorligini boshqarish va samaradorligini baholash.....	139
Sa'dullayeva Gulnoza Sodiq qizi , PhD	



Turizmga innovatsiyon texnologiyalarni joriy qilish shart sharoitlari	144
Po'latov Ma'murjon Murodjon o'g'li , doktorant	
O'zbekistonning "yashil iqtisodiy strategiyasi" va uni amalga oshirishning asosiy yo'nalishlari	147
Bekmirzayev Mirzoxid Adashaliyevich , dotsent	
An Analysis of the Structure of Trade Between China and Uzbekistan	150
Cao Gang , PhD Candidate	
"Daka-Tex" MCHJ XKning marketing faolyatining takomillashtirish.....	160
Musyeva Shoirazimovna , kafedra professori	
Mamalakati iqtisodiy xavfsizligini ta'minlashda oziq-ovqat xavfsizligining o'rni.....	164
Ibragimov G'ayrat Ablalulovich , PhD; Shukurova Nilufar Qahramonova , tadqiqotchi;	
Umurov Islombek Furkatovich , tadqiqotchi; Tojiqulov Samandar Orufjon o'g'li , tadqiqotchi	
MDH davlatlarida chorva va parandachilik o'sish dinamikasi	169
Abidov Abdujabbor Abduxamidovich , t. f.n., dotsent	
Tijorat banklarida foiz stavkaning likvidlikka ta'siri	179
Berdiyarov Baxriddin Tavasharovich , iqtisodiyot fanlari doktori, professor	
O'zbekiston moliya bozorini jahon moliya bozoriga integratsiyalashuvining dolzarb masalalari	186
Burxanov Aktram Usmanovich , i.f.d., prof.; Xudoyqulov Xurshid Xurramovich , i.f.d., prof.	
O'zbekiston Respublikasining Jahon savdo tashkilotiga a'zo bo'lishiga oid	191
Ruzibayev Jahongir Nodirovich	
O'zbekistonda ikkilamchi qimmatli qog'ozlar bozori hozirgi holati tahlili.....	194
Ro'ziqulov Abdimo'min Qussam o'g'li , mustaqil izlanuvchi	
Raqamli texnologiyalar orkali turizm industriyasini rivojlantirish usullari	200
R. P. Zarikeyev , mustaqil doktorant	
Korxona iqtisodiy xavfsizligini ta'minlashda inson resurslaridan foydalanish amaliyoti	206
Abdualimov Ashraf Qurbonaliyevich , doktorant	
Oliy ta'lim muassasalarida to'lov-kontrakt shakli mablag'lari bo'yicha xarajatlar	
va ular hisobining amaldagi holati	211
Abdujalilova Dilnoz Abdusattorovna , doktorant	
O'zbekistonda oziq-ovqat bozori nazariy tahlili.....	216
Abduraxmanova Zuxra Toxir qizi , doktorant	
Sug'urta munosabatlarini takomillashtirishning istiqbollari	221
Abduturapova Dildora Farxodjon qizi , doktorant	
Functions of Management in Education and Its Significance	231
Akhatova Shakhnoza Akram kizi , teacher	
Qishloq xo'jaligi korxonalarini moliyalashtirishni yangicha	
usullarini o'rganishning ayrim dolzarb masalalari	235
Ametov Quvondik Mamatjanovich , mustaqil izlanuvchi	
Yog'-moy sanoati korxonalari kapitali rentabelligini oshirish yo'nalishlari.....	238
Amirzoda Hamrayev , katta o'qituvchi	
Banklararo to'lov tizimini raqamli iqtisodiyotdagi rolini oshirish choralari	244
Amonov Alisher , o'qituvchi	
Baholash faoliyatini raqamlashtirish istiqbollari.....	248
Bobirjon Aktamov , katta o'qituvchi	
Marketing xizmati samaradorligini baholashda PEST tahlil usulining ahamiyati va qo'llash imkoniyatlari	253
Boyjigitov Sanjarbek Komiljon o'g'li , katta o'qituvchi	
Moliyaviy hisobotning xalqaro standartlarining vujudga kelish zarurati, umumiy hisobotlarining tuzilishi	
va O'zbekistonning MHXSga o'tishida vujudga keladigan muammolar va ularni bartaraf etishning istiqbolli	
yo'nalishlari	259
Djurayeva Iroda Bahrom qizi , doktorant, o'qituvchi	
Samaradorlikni korxona iqtisodiyotida tutgan o'rni	265
Fayziyeva Nilufar Shuxrat qizi , PhD, katta o'qituvchi	
Avtomobil transporti korxonalarida amortizatsiya xarajatlari va uning hisobini takomillashtirish masalalari...	269
G'anibayev Ilxomjon Shokiraliyevich , doktorant	
Turistlar statistik hisobini olib borish bo'yicha xalqaro standartlar va tajribalar tahlili	275
Jumanova Zilola To'ychiyevna , doktorant	
Tijorat banklari ipotekali kreditlarining qaytuvchanlik holatini barqarorlashtirish choralari	280
Jumayev Muzaffar Mahmud o'g'li , kafedra o'qituvchisi	
Raqamli iqtisodiyot sharoitida soliqlar va boshqa majburiy to'lovlarni	
amalga oshirishda raqamli texnologiyalardan foydalanish.....	284
M. Samiyeva , kafedra assisenti	
Assessment of the Economic Effectiveness of the Railway Transport System	288
Mannonov Shahruhmirza Abdurashidovich , independent researcher	
O'zbekistonda mikromoliya tashkilotlarining iqtisodiy faoliyat samaradorligini oshirish yo'llari.....	294
Nazarova Muslima Nazarovna , PhD, i.f.f.d., katta o'qituvchi	



Mamlakatimizda xizmat ko'rsatish sohasini rivojlanishining o'ziga xos xususiyatlari.....	301
Odilov Dilshodjon Tulqinovich	
O'zbekistonda paxtachilik majmuasining iqtisodiy samaradorligini oshirish	307
Xoliqov Tolibjon Luptullaevich , kafedra assistenti	
Ta'lim tizimi boshqaruvida "time menejmenti" texnologiyalarini qo'llash.....	311
Radjabova Gavxar Umarovna , kafedra dotsenti	
Improving Trade Effectiveness Through Merchandising: Theory and Practice	316
Ravshan Aliyevich Allayorov , Associate Professor	
An'anaviy moliya tizimidagi yangi yondashuv va yechimlar	319
Abrorov Sirojiddin , PhD; Bunyod Usmonov , PhD	
Ijtimoiy fondlar va maqsadli jamg'armalar faoliyatini takomillashtirish.....	325
Samiyeva Gulnoza Toxirovna , PhD, i.f.f.d.	
Tikuv-trikotaj korxonalarining brend jozibadorligini marketing strategiyalari asosida oshirish.....	332
Sh. Sh. Ziyayeva , katta o'qituvchi	
Surxondaryo mintaqasining ekoturizm salohiyati nuqtayi nazaridan baholash	337
Soatov Yusuf Xo'jayor o'g'li , mustaqil tadqiqotchi	
Совершенствование учета неиспользованных основных средств в Республике Узбекистан.....	340
Усманов Фаррух Обитжонович , научный сотрудник кафедры	
An'anaviy moliya tizimining metodologik muammolari, shuningdek moliya tizimida yuz beruvchi inqirozlar va ziddiyatli vaziyatlarning yuzaga kelish sabablari	348
Xabibullayev Dadajon Ro'ziboyevich , stajor tadqiqotchi	
Dehqon xo'jaliklarida mahsulot yetishtirish samaradorligini oshirishda tomorqa xizmati klasterlarini takomillashtirish	355
Xamrayeva Sayyora Nasimovna , kafedra professori; Ochilova Nargiza Akramovna , doktorant	
Transport xizmatlari bozorida marketing faoliyatini mexanizmlarini rivojlanishining asosiy tamoyillari	360
Nosirov Javlonbek Jamoliddin o'g'li , doktorant; Raxmatov Ziyodullo Nosirovich , dotsent	
BMT Barqaror rivojlanish maqsadlari doirasida kambag'allikni qisqartirish va oziq-ovqat xavfsizligini mustahkamlash masalalari.....	363
Yusupov M. S. , PhD	
Мировые финансовые центры точки роста экономики	369
Абдуллаев Анвар Фархадович , PhD., доцент кафедры	
XX asr jadid ma'rifatparvarlari Abdurahmon Toshkandiy va Abdulla Avloniy ijtimoiy qarashlaridagi umumiylik va xususiylik	375
Abrorxon Asatulloev Asatulloevich , PhD	
Математическое обоснование вычисления моды и медианы в статистике.....	379
Бердикулова Ирода Райимкуловна , старший преподаватель; Усманов Шахзод Шохрухович , студент	
Yirik soliq to'lovchi korxonalar faoliyatini rag'batlantirishda soliq ma'murchiligining istiqbollari.....	390
G'aniyev Shaxriddin Vohidovich , i. f. d., Saipnazarov Sherbek Shaylavbekovich , PhD	
Sog'lomlashtirish turizmi klasterlari faoliyatida innovatsion faoliyatni boshqarishning kross-innovatsiyalar asosidagi modeli	395
G'ofurov Azizbek Umarjonovich , mustaqil tadqiqotchi	
Tijorat banklari faoliyatidagi kredit risklarini boshqarishni takomillashtirish yullari.....	400
J. Y. Isakov , i.f.d, professor	
Mehnat bozorining raqamlashgan iqtisodiyotdagi statistik masalalari.....	405
A. Abduvohidov , i. f.d., professor	
Davlat oliy ta'lim tashkilotlarida xarajatlar hisobini yuritish.....	407
Karayev Payzillaxon Yusufxonovich , PhD	
Актуальная ситуация в сегменте теневой экономики в Республике Узбекистан.....	412
Кошанов Абдимурат , независимый исследователь	
O'zbekistonda moliyaviy hisob va hisobotni MHXSlariga transformatsiya qilishda asosiy vositalar hisobini tashkil etish masalalari	416
Qurbonova Shaxrinoz , doktorant	
Erkin iktisodiy hududlarda investitsion faollikni oshirish masalalari.....	420
Qilicheva Kamola Muzaffarovna , mustaqil tadqiqotchi	
Mahalliy byudjetlar xarajatlari ijrosining samaradorligini oshirish masalalari (Jizzax viloyati misolida).....	425
Mamayusupov Omonulla Mamatqulovich , erkin izlanuvchi	
Sug'urtada assistans xizmatlarini takomillashtirish	433
Maxmudov A. M.	
Цифровизация бухгалтерского учета.....	439
Мирсодикова Дилобар Дилшод кизи , самостоятельный соискатель	
Maktabgacha ta'lim tashkilotlari faoliyatini rivojlantirishning moliyaviy mexanizmini takomillashtirish.....	445
Nasrova Kamola Ravshanovna , PhD	
Повышение эффективности депозитной политики в коммерческих банках.....	451
Нуриллаев Рахмат Ярашевич , к.с.х.н., доцент; Нуриллаев Шердил Жамолiddin угли , магистр	



Hufiyona iqtisodiyotni qisqartirish orqali mamlakat iqtisodiyotini rivojlantirish mexanizmlari.....	456
Pardayev Ilhomjon G'ulom o'g'li	
Uy-joy fondi boshqaruvini samarali tashkil etish	460
Berdiyeva Dilfuza Axatovna , PhD, dotsent	
Экономика знаний как высший ступень развития инновационной экономики	466
Хасанхонова Нодира Исаметдиновна , PhD	
Kichik biznes subyektlarini samarali investitsiyalashning ilg'or xorijiy davlatlar tajribasi.....	471
Ruziyeva Dilobar Isomjonovna , iqtisod fanlari nomzodi	
Davlat-xususiy loyihalarining mazmun-mohiyati, ilmiy-nazariy asoslari	481
Suleymanov Farrux Raximjonovich , mustaqil izlanuvchi	
Комплексный анализ хозяйственно-экономической деятельности и устойчивости АО "Узавтосаноат"	487
Туйчиев Комилжон Лазизович , доцент кафедры	
Экономическая сущность и важность повышения эффективности	
производства каракулеводческой продукции.....	493
Тулкин Хайтмуродович Фармонов , профессор; Нуриллаев Жамолiddин Ярашевич , докторант	
O'zbekistonda tijorat banklari emission operatsiyalarining dolzarb masalalari	499
O'ktamova Nozima Narzulla qizi , PhD, kafedra dotsenti	
Инновационные методы энергосбережения как способ повышения	
конкурентоспособности предприятия	503
Хамдамова Гавхар Абсаматовна , к.э.н., профессор	
Hudud sug'oriladigan yerlarida suv resurslaridan foydalanish holati tahlili	508
Shoxujayeva Zebo Safoyevna , i. f.n., professor, katta ilmiy xodim	
Hududlarning moliyaviy-investitsion salohiyatini oshirishning nazariy va amaliy jihatlarini	513
Xamidova Faridaxon Abdulkarim qizi , kafedra dotsenti i.f.d.	
Kichik biznes va xususiy tadbirkorlikda xodimlar faoliyatining axborot tizimlarini samarali tashkil qilish.....	521
Yuldashev Furqat Nurilloevich , doktorant	
O'zbekistonda raqamli iqtisodiyoti sharoitida elektron biznesni rivojlantirish yo'llari	524
Boboqulov Sanjar Baxronkulovich , PhD; Akramov G'ayrat Otabek o'g'li , talaba	
An Analysis of Green Taxation and Its Effect on Economic Growth	530
Fayzieva Nargiza Rabimovna , PhD	
Kichik biznes va tadbirkorlikni rivojlantirishning nazariy jihatlarini	537
Qurbonov Jasurbek Pozilovich , kafedra dotsenti	
Raqamli iqtisodiyot sharoitida turizm industriyasining rivojlanishi va istiqboli	540
Abdulxakimov Zuxrali Tursunaliyevich , PhD, kafedra dotsenti	
O'zbekistonda energetika korxonalari faoliyatida korporativ	
boshqaruvining baholash usullarini tahlili.....	544
Abduraxmonova Zarina Muysinjonovna , mustaqil tadqiqotchi	
O'rta Osiyo davlatlarida rekreatsiya turizmi.....	548
Shaymanova Nigora Yusupovna , doktorant	
Korxona investitsiyalari xususidagi ilmiy-nazariy yondashuvlar va qarashlar evolyutsiyasi.....	552
Eshqo'ziyev Oxunjon Oybek o'g'li , doktorant	
O'zbekiston sanoatining rivojlanish tendensiyalari, muammo va yechimlari.....	559
Shavqiyev Erkin , i. f. n.	
"Yashil iqtisodiyot"ga o'tish zaruriyati, dastaklari va uning o'ziga xos tamoyillari	565
Berdiyev Baxtiyor Sodiqovich , kafedra dotsenti	
Innovatsion faoliyatni rivojlantiruvchi omillar va ulardan samarali foydalanish yo'nalishlari	571
Ashurov Maxammadjon Sotvoldiyevich , i.f.n., kafedra dotsenti	
Ijtimoiy tarmoqlar analitikasi.....	576
S. Qulmatova , PhD, dotsent	
Analysing the Functioning of Enterprise Management in the Context of Institutional Reforms	581
Kurpayanidi Konstantin Ivanovich , Professor	
Qishloq xo'jaligi ishlab chiqarishi samaradorligini baholash	586
Ruxsatova Rushana O'ktamovna , erkin tadqiqotchi	
Soliq tushumlarini prognozlashtirish modellarini qurishning klassik va intellektual usullari	593
Narmanov Ulug'bek Abdugapparovich , PhD; Maqsudov Azamat Maqsud o'g'li	
Kompaniyani samarali boshqarishda marketingning o'rnini va uning tamoyillarini qo'llash istiqbollari.....	598
Usmonova Dilfuza Ilhomovna , kafedra dotsenti	
Экономическая безопасность и факторы влияющие на неё.....	602
Абдишукуров Шерзод Шавкат угли , научный сотрудник	
Oliy ta'lim muassasalarining moliyaviy manbalari bo'yicha xarajatlar hisobi va uni takomillashtirish.....	608
Artikov Kurbonazar Amonovich , mustaqil ilmiy tadqiqotchi	
Innovatsion iqtisodiyot sharoitida inson kapitaliga yo'naltirilgan investitsiyalarning ahamiyati.....	614
Asamxodjaeva Shoirra Shukurullaevna , katta o'qituvchi	



Перспективы развития инноваций и роль стартапов: зарубежный опыт, проблемы и решения.....	618
Ачилова Ширин Шавкат кизи , старший преподаватель	
Tijorat banklari tomonidan jismoniy shaxslarni kreditlashda garov ta'minotini takomillashtirish	622
Bazarova Nigora Ravshanovna , kafedra dotsenti	
Sug'urta tashkilotlari investitsiya faoliyatini boshqarish masalalari	627
Kenjayev Ilhom G'iyozovich , iqtisodiyot fanlari bo'yicha falsafa doktori (PhD)	
Organizational Factors Influencing Leadership Styles and Procurement Outcomes	632
Saidakhmedov Islomjon Uligbekovich , Scientific researcher	
Tijorat banklari faoliyati samaradorligini oshirishda raqamli texnologiyalardan foydalanish yo'llari	637
Mirpulatova Luiza Mansurovna , doktorant	
Tijorat banklarining tadbirkorlik subyektlarini kreditlash metodologiyasining ekonometrik tahlillari.....	642
Norov Akmal Ruzimamatovich , DSc, kafedra professori	
Tijorat banklarida kreditlash amaliyotini takomillashtirish yo'llari	649
Norova Nozima Nabiyeвна , katta o'qituvchi	
Hufiyona iqtisodiyotni qisqartirish orqali mamlakat iqtisodiyotini rivojlantirish mexanizmlari	657
Pardayev Ilhomjon G'ulom o'g'li	
Jahondagi kuzatilayotgan globallashuv va tabiatdagi o'zgarishlar oqibatida kelib chiqayotgan turli xatarlardan himoya qilishda sug'urta tashkilotlari oldida turgan vazifalar ("O'zbekinvest" EISK AJ misolida).....	661
Sayfullo Mirzoyev	
International Experiences on Restoration of Financial Stability Through Indicators in Commercial Banking Sector	666
Solijonova Muxlisa Azamatovna	
Pensiya yoshining pensiya ta'minoti tizimiga ta'siri.....	668
Tursunov Jaxongir Pulatovich , DSc	
Mamlakat iqtisodiyotini islom moliya instrumentlari orqali rivojlantirish istiqbollari.....	673
Xalikov Ulug'bek Rustamovich , PhD	
Sug'urta kompaniyalari va tijorat banklari integratsiyalashuv jarayonini zarurligi va ahamiyati.....	678
Xudoyberdiyeva Sadoqat Abdumannonova , mustaqil izlanuvchisi	
Qishloq xo'jaligi korxonalarini davlat tomonidan qo'llab quvvatlashning innovatsion menejment tamoyillari... 683	
Shaniyazova Zamira Oralbeyeвна , PhD	
Тенденции развития жилищного строительства.....	688
Алиева Зилола Маматвалиевна , доцент кафедры	
Tadbirkorlik subyektlarini moliyalashtirishning innovatsion usullari.....	692
Shakirova Nigora Axralovna , kafedra dotsenti v.b.	
Nodavlat notijorat tashkilotlari mablag'larining shakllanishi va nazorat qilinishi.....	698
Xusanov Nishonboy Abdusattarovich , filologiya fanlari doktori, professor	
Спиртные напитки - вред здоровью	702
Кариева Халима Икромжоновна , старший преподаватель кафедры	
Importance of Social Infrastructure Development in Rural Areas	706
Munisa Alimova	
Davlat xizmatida agile loyiha boshqaruvi texnologiyasidan foydalanish	709
Isaqova Zebo Murodovna , f.f.n. (PhD), tadqiqotchi	



FUNCTIONS OF MANAGEMENT IN EDUCATION AND ITS SIGNIFICANCE

Akhatova Shakhnoza Akram kizi
Teacher, Oriental university



Abstract: Management in every discipline is of paramount importance, including education. It allows the field to blossom and succeed in the long run. Therefore, this article highlights the definition of educational management, its history and functions, as well as importance.

Key words: American, French and Japanese management schools, efficiency, quality, assessment, success.

Annotatsiya: Menejment har bir sohada, jumladan, ta'lim sohasida ham muhim ahamiyatga ega. Menejment ta'limning gullab-yashnashi va uzoq muddatli davrda ham muvaffaqiyat qozonishiga imkon beradi. Shuning uchun ushbu maqolada ta'limni boshqarishning ta'rifi, uning tarixi va funksiyalari, shuningdek, ahamiyati yoritilgan.

Kalit so'zlar: Amerika, Fransiya va Yaponiya menejment maktablari, samaradorlik, sifat, baholash, muvaffaqiyat.

Аннотация: Менеджмент в каждой дисциплине имеет первостепенное значение, в том числе и в образовании. Это позволяет отрасли процветать и преуспевать в долгосрочной перспективе. Поэтому в данной статье освещено определение образовательного менеджмента, его история и функции, а также значение.

Ключевые слова: американская, французская и японская школы менеджмента, эффективность, качество, оценка, успех.

INTRODUCTION

In the last decade of the 20th century, the role of personal and professional qualities of a person, general and special scientific knowledge increased in social and economic life. This situation demanded the development of human activity in the field of education in different directions. The paradigm of education is changing, new educational content, technologies of education and upbringing are being developed. The expansion of the information space required the development of new management tools, methods, and forms. We can observe that the role of the human factor and social sciences in managing social systems, including the education system, is increasing.

LITERATURE REVIEW

Management is influencing the system to ensure its quality and regulate it in order to form and develop it. F. Taylor, G. Ford, G. Emerson, A. Fayol, E. Maylor, world-famous practitioners and theoreticians of scientific management made a great contribution to the emergence and development of the theory of scientific management. For example, in his time, Henri Fayol emphasized that management is seeing the situation, studying the future, and creating an action program. As a result of the analysis of the views of representatives of management theory, we can give the following definition of management. By control we understand the planned, goal-oriented interaction between the controller and the controlled system.

Experts prefer to use the concept of management if they believe that there is no difference between the concepts of "management" and "planning". Management is used in the sense of a type of activity, a management apparatus, the art of management, and an educational subject. Management as a subject was taught in American colleges in 1881 by Joseph Wharton. Today, scientists emphasize that management represents the theory and practice of management of educational organizations. There are American, French and Japanese management schools recognized in the world.



In American management - initiative, high professional training, organization, diligence; in Japanese management - care for each employee, social security of production, desire for formation, inner beauty; in French management, the use of elements of human culture, high-level communication culture, national, historical, and cultural traditions for the formation of the management system is in the main place.

Educational management is a scientific and practical field that includes strategies, principles and methods developed in the organization, management and improvement of the educational process. It is a type of management that involves communication between students, teachers, parents, leaders, etc. in educational systems, resource management, quality control, goal-oriented learning, and student achievement. includes providing.

The history of educational management dates back to ancient civilizations, but the formal development of educational management as a field of study and practice began in the late 19th and early 20th centuries. Here is an overview of the history of educational management:

Ancient Civilizations: In ancient civilizations such as Egypt, Greece, and India, educational management was primarily focused on organizing and administering educational institutions. These early systems emphasized the transmission of knowledge and skills from teachers to students, with a hierarchical structure and centralized control.

Industrial Revolution and Rise of Modern Education: The Industrial Revolution in the 18th and 19th centuries led to significant social and economic changes, including the need for a more organized and efficient education system to meet the demands of an industrialized society. This marked the emergence of modern educational management principles and practices.

Scientific Management Approach: In the early 20th century, the principles of scientific management, developed by Frederick Taylor, began to influence educational management. The focus shifted to applying scientific methods to improve efficiency, productivity, and standardization in educational institutions. This approach emphasized systematic planning, division of labor, and the use of data to inform decision making.

Administrative Theory: During the early 20th century, scholars such as Henri Fayol and Luther Gulick developed administrative theories that influenced educational management. These theories emphasized the functions of management, including planning, organizing, coordinating, commanding, and controlling. Administrative theory provided a framework for organizing and managing educational institutions.

Human Relations Approach: In the mid-20th century, the human relations approach emerged, shifting the focus from a purely bureaucratic and task-oriented approach to a more people-centered approach. This approach recognized the importance of relationships, communication, and motivation in educational management. It emphasized the role of leaders in creating a positive and supportive work environment.

Systems Theory and Complexity Science: In the latter half of the 20th century, systems theory and complexity science began to influence educational management. These perspectives emphasized the interconnectedness of various components of educational systems, the importance of feedback loops, and the recognition that educational institutions are complex adaptive systems.

Educational Leadership and Transformational Leadership: In recent decades, the field of educational management has increasingly focused on leadership and the importance of visionary and transformative leaders in educational institutions. This approach emphasizes the role of leaders in setting a shared vision, empowering stakeholders, and driving positive change.

METHODS AND METHODOLOGY

Today, educational management continues to evolve as new challenges and opportunities arise in the field of education. It incorporates elements of strategic planning, organizational development, instructional leadership, data-driven decision making, and stakeholder engagement to ensure the effective functioning and improvement of educational institutions.

Educational management consists of the following main components

Strategic Management: This includes setting overall goals and directions for the education system, strategic planning and management. This component includes defining the educational institution's tasks, visions, goals, and relationships, organizing strategic planning processes, and providing goal-oriented education.

Resource management: This component involves the organization of resources and their efficient use. These resources include people, information, materials, financial resources, technology and other resources. Resource management in educational management is carried out through personnel, financial management, technological tools, infrastructure and other tools.

Organization of learning process: This component includes organization of learning processes, curriculum, curriculum, student and teacher attendance and assessment. Providing students with educational



technologies, educational tools, educational programs and other educational methods in the organization of the educational process, communication and cooperation between students and teachers includes

Discussion and evaluation: In this component, methods of evaluation and discussion of students and teachers, processes of evaluation and evaluation of learning results, increase of interaction between students and teachers, determination of students' mastery levels and learning Data sets, reports, and indicators are used on student grades and abilities.

Control of the quality of education: This component includes control of the quality of the educational process, improvement and development of the quality of education. In this component, methods of quality control of education, research, recognition and monitoring processes used to improve quality and ensure effective education, cooperation between teachers and leaders, setting quality standards and quality control of education.

Leadership and management of the organization: This component includes the management system of the educational institution, management organization, management structure and tasks. This component includes management of strategic management, workforce development, motivation and support, team improvement, financial organization and resource management, educational institution acceptance and management of organizational processes.

Educational management is important in improving the efficiency of educational systems, ensuring that students achieve high results, developing the educational process, and implementing the goals and objectives of the educational institution. For the effective implementation of this management, strategic planning, resource management, organization of the educational process, discussion and evaluation, control of the quality of education, leadership and management components of the organization, as well as scientific research and practical experience based on them are important.

Educational management is of utmost importance in ensuring the smooth and effective functioning of educational institutions. Here are some key reasons why educational management is important:

1. **Organizational Efficiency:** Effective educational management ensures that educational institutions are well-organized and operate efficiently. It involves streamlining processes, establishing clear roles and responsibilities, and optimizing the use of resources. This efficiency leads to improved productivity, cost-effectiveness, and overall effectiveness of the institution.
2. **Goal Achievement:** Educational management helps in setting and achieving the goals and objectives of educational institutions. It involves strategic planning, goal setting, and monitoring progress towards those goals. Effective management ensures that resources are allocated appropriately, activities are aligned with goals, and necessary adjustments are made to ensure goal attainment.
3. **Quality Education:** Educational management plays a crucial role in ensuring the delivery of quality education. It involves curriculum development, instructional planning, and the implementation of effective teaching and learning strategies. Management practices such as monitoring student progress, providing support services, and promoting professional development for teachers contribute to the enhancement of educational quality.
4. **Resource Allocation:** Educational management involves the efficient allocation and utilization of resources, including financial resources, human resources, infrastructure, and technology. Proper resource management ensures that resources are distributed equitably, utilized effectively, and aligned with the educational institution's goals. This helps in maximizing the impact of resources and ensuring their optimal use in support of teaching and learning.
5. **Student Success:** Effective educational management focuses on promoting student success and well-being. It involves creating a supportive and conducive learning environment, providing individualized support to students, and monitoring their progress. By addressing the unique needs and challenges of students, educational management contributes to their academic achievement, personal development, and overall success.
6. **Stakeholder Engagement:** Educational management involves engaging stakeholders such as parents, community members, and policymakers. By fostering strong partnerships and collaboration, management practices ensure that the educational institution aligns with the expectations and needs of stakeholders. Engaging stakeholders promotes transparency, accountability, and shared responsibility for the quality of education.
7. **Continuous Improvement:** Educational management is essential for fostering a culture of continuous improvement within educational institutions. It involves monitoring and evaluating performance, collecting feedback, and using data to inform decision-making and improvement efforts. By continuously assessing and refining practices, educational management helps in enhancing the quality and relevance of education.

Overall, educational management is vital for the effective functioning, quality assurance, and continuous improvement of educational institutions. It enables the efficient utilization of resources, the achievement of



educational goals, and the success of students, ultimately contributing to the development of a well-rounded and educated society.

ANALYSIS AND RESULTS

As management is of paramount importance in education, we analyze how educational management contributes to students' success and give the results as examples:

1. **Effective Instructional Planning:** Educational management involves developing instructional plans that align with curriculum standards and student needs. By carefully planning and sequencing lessons, educational managers ensure that students receive a well-rounded and comprehensive education. This helps in maximizing student engagement, understanding, and achievement.
2. **Quality Teacher Professional Development:** Educational management emphasizes providing opportunities for teacher professional development. By organizing workshops, training sessions, conferences, and mentoring programs, educational managers support teachers in enhancing their instructional practices, subject knowledge, and pedagogical skills. Well-trained and motivated teachers positively impact student learning outcomes.
3. **Individualized Support:** Educational management recognizes the diverse needs of students and ensures the provision of individualized support. This can include interventions for struggling students, enrichment programs for high-achieving students, and personalized learning plans for students with special needs. By addressing each student's unique requirements, educational management promotes their academic success and overall well-being.
4. **Student Assessment and Feedback:** Educational management includes implementing effective assessment strategies to monitor student progress and provide timely feedback. Regular formative assessments, summative evaluations, and constructive feedback allow teachers to identify areas of improvement and tailor instruction accordingly. This helps students understand their strengths and weaknesses and make necessary adjustments to improve their learning outcomes.
5. **Support Services and Resources:** Educational management ensures the availability of support services and resources that promote student success. This can include access to counseling services, academic tutoring, library facilities, technology resources, and extracurricular activities. Such services and resources contribute to a holistic educational experience and help students develop their skills, interests, and talents.
6. **Positive School Climate and Culture:** Educational management focuses on creating a positive and inclusive school climate that fosters student success. By promoting a safe and supportive learning environment, educational managers encourage positive relationships, respect, and collaboration among students, teachers, and staff. A positive school climate enhances student motivation, engagement, and overall well-being.
7. **Data-Informed Decision Making:** Educational management relies on data collection and analysis to inform decision-making processes. By analyzing student performance data, attendance records, and other relevant metrics, educational managers can identify trends, areas for improvement, and effective instructional strategies. Data-informed decision making allows for targeted interventions and adjustments to support student success.

RECOMMENDATIONS AND CONCLUSION

These examples demonstrate how educational management practices directly contribute to student success by ensuring effective instruction, personalized support, a positive learning environment, and the use of data to inform decision making. By implementing these strategies, educational managers can enhance student achievement, engagement, and overall well-rounded development.

In conclusion, by implementing effective management practices, educational institutions can create a conducive environment for teaching and learning, provide targeted support to students, and continuously improve instructional practices based on data and evidence. These efforts contribute to improved student outcomes, including academic achievement, social-emotional development, and overall success in education.

List of used literature:

1. Bush, T., & Glover, D. (2014). *School Leadership and Management in England: A Critical Introduction*. Sage.
2. Leithwood, K., Seashore Louis, K., Anderson, S., & Wahlstrom, K. (2004). *How Leadership Influences Student Learning: A Review of Research for the Learning from Leadership Project*. The Wallace Foundation.
3. Fullan, M. (2014). *Leading in a Culture of Change*. Jossey-Bass.
4. Harris, A., & Jones, M. (2017). *Leading Futures: Global Perspectives on Educational Leadership*. SAGE Publications.

Yashil

IQTISODIYOT va TARAQQIYOT

Ijtimoiy, iqtisodiy, siyosiy, ilmiy, ommabop jurnal

Ingliz tili muharriri: Feruz Hakimov

Musahhih: Xondamir Ismoilov

Sahifalovchi va dizayner: Iskandar Islomov

2023. № 10

© Materiallar ko'chirib bosilganda "Yashil iqtisodiyot va taraqqiyot" jurnali manba sifatida ko'rsatilishi shart. Jurnalda bosilgan material va reklamalardagi dalillarning aniqligiga mualliflar ma'sul. Tahririyat fikri har vaqt ham mualliflar fikriga mos kelamasligi mumkin. Tahririyatga yuborilgan materiallar qaytarilmaydi.

Mazkur jurnalda maqolalar chop etish uchun quyidagi havolalarga maqola, reklama, hikoya va boshqa ijodiy materiallar yuborishingiz mumkin.

Materiallar va reklamalar pullik asosda chop etiladi.

El.Pochta: sq143235@gmail.com

Bot: [@iqtisodiyot_77](https://t.me/@iqtisodiyot_77)

Tel.: 93 718 40 07

Jurnalga istalgan payt quyidagi rekvizitlar orqali obuna bo'lishingiz mumkin. Obuna bo'lgach, [@iqtisodiyot_77](https://t.me/@iqtisodiyot_77) telegram sahifamizga to'lov haqidagi ma'lumotni skrinshot yoki foto shaklida jo'natishingizni so'raymiz. Shu asosda har oygi jurnal yangi sonini manzilingizga jo'natamiz.

"Yashil iqtisodiyot va taraqqiyot" jurnali 03.11.2022-yildan O'zbekiston Respublikasi Prezidenti Adminstratsiyasi huzuridagi Axborot va ommaviy kommunikatsiyalar agentligi tomonidan №566955 reyestr raqami tartibi bo'yicha ro'yxatdan o'tkazilgan.

Litsenziya raqami: №046523. PNFL: 30407832680027

Manzilimiz: Toshkent shahar, Mirzo Ulug'bek tumani
Kumushkon ko'chasi, 26-uy.

Jurnalning ilmiyligi:

"Yashil iqtisodiyot va taraqqiyot"
jurnali

O'zbekiston Respublikasi
Oliy ta'lim, fan va innovatsiyalar
vazirligi huzuridagi Oliy
attestatsiya komissiyasi
rayosatining

2023-yil 1-apreldagi 336/3-
sonli qarori bilan ro'yxatdan
o'tkazilgan.

