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08.00.02 Makroiqtisodiyot
08.00.03 Sanoat iqtisodiyoti
08.00.04 Qishloq xo'jaligi iqtisodiyoti
08.00.05 Xizmat ko'rsatish tarmoqlari iqtisodiyoti
08.00.06 Ekonometrika va statistika
08.00.07 Moliya, pul muomalasi va kredit
08.00.08 Buxgalteriya hisobi, iqtisodiy tahlil va audit
08.00.09 Jahon iqtisodiyoti
08.00.10 Demografiya. Mehnat iqtisodiyoti
08.00.11 Marketing
08.00.12 Mintaqaviy iqtisodiyot
08.00.13 Menejment
08.00.14 Iqtisodiyotda axborot tizimlari va texnologiyalari
08.00.15 Tadbirkorlik va kichik biznes iqtisodiyoti
08.00.16 Raqamli iqtisodiyot va xalqaro raqamli integratsiya
08.00.17 Turizm va mehmonxona faoliyati

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MUNDARIJA

“Zavur kollektor suvlarining kimyoviy tarkibi tahlili va ularni tozalash zarurati (Qoraqalpog‘iston Respublikasi misolida)”.....	20
Kungiratbay Sharipov, Ma‘ruf Nurmanov	
Forming demand and stimulating sales in Uzbekistan.....	26
Musayeva Shoirazimovna	
Членство в ВТО как драйвер развития: взгляд Узбекистана через призму опыта Вьетнама и Казахстана.....	30
Ж.Я.Нуриллаев	
Mamlakatimizda tizimli ahamiyatga molik banklarni aniqlash tartibi va ularning bank tizimi moliyaviy barqarorligiga ta’siri tahlili.....	37
Xolmamatov Farhodjon Kubaevich	
O‘zbekiston respublikasida aholi bandligini ta’minlashdagi dolzarb masalalar	44
Ibragimov Elmurod Gulboynor o‘g‘li	
O‘zbekiston respublikasida elektr energiyasi ta’minoti hajmini yalpi ichki mahsulot hajmiga ta’sirini ekonometrik tahlil qilish.....	48
Fayziyev Rabim Alikulovich	
Raqamli iqtisodiyot sharoitida tijorat banklarining xizmat turlarini takomillashtirish amaliyoti	60
Umurzoqova Adiba Ochilovna	
Qishloq xo‘jaligi kooperativi boshqaruv tizimida buxgalteriya hisobini tashkil qilishning o‘ziga xos xususiyatlari	67
Abduraxmanov Ramazon Abdullayevich	
O‘zbekistonda qishloq xo‘jaligi mahsulotlari umumiy hajmini prognozlashda ekonometrik modellar (yillik)	72
Qodirov Farxod Amirovich, Bo‘ribaeva Qundiz Muratbaevna	
Oziq-ovqat mahsulotlari xavfsizligi tizimini takomillashtirishning nazariy va amaliy jihatlari.....	77
Mahamatova Maftuna	
Xufiyona va yashirin iqtisodiyotning amaliy tahlili o‘zbekiston miqyosida.....	83
Koshanov Abdimurat Azat uli	
Soliq tizimini barqarorligini belgilovchi omillar tahlili.....	87
Nurillayev Jasurbek Davronbekovich	
Mahalliy budjetlar daromad manbalarini mustahkamlash omillari.....	92
Soatova Nodira Boboxanovna	
Bank infratuzilmasining raqamli transformatsiyasi va resurslar bazasi shakllanishi: nazariy asoslar va texnologik yondashuvlar.....	97
Raxmatov Azizjon Jaloliddinovich, Jumayev Muzaffar Mahmud o‘g‘li	
Ichki auditning transformatsion potentsiali: tahliliy amallarni takomillashtirish orqali samaradorlikni oshirish.....	102
Misirov Akbarali Pardaboyevich, Ismoilov Asadbek Abdusamat o‘g‘li	
Xorijiy mamlakatlarda yashil moliyalashtirishni rivojlantirish yo‘llari.....	110
Qorriyeva Shahnoza Safarbayevna	
Yashil moliya – iqtisodiy rivojlanish mexanizmi sifatida	117
Nodir Xidirov G‘iyosaliyevich	
Xo‘jalik yurituvchi subyektlarning likvidiligi va moliyaviy barqarorligini ta’minlashning xorij tajribasi va uning amaliy ahamiyati	122
Bauyetdinov M.J.	
Теоретические подходы к определениям агрессий социально - экономической и политической стабильности государства как фактор повышения рекреационных потребностей	128
Алимова Райхона Баходировна	
Innovatsion ta’lim texnologiyalari asosida talabalarning metodik tayyorgarligini shakllantirish.....	139
Komilov Umidjon Normurod o‘g‘li, Tulyaganova Gulnoza Olimjon qizi	



Kichik biznes subyektlarini moliyalashtirish manbalari	143
Nematulloev Suxrob Sobirovich	
Bir qatlamli elastik asosda joylashgan to'sinning seysmik kuchlar ta'siridagi tebranishining V.Z. Vlasov usuli asosida analitik tadqiqi	148
Kamola Xaydarova	
"Sibir daryolarining burilishi" loyihasining tarixiy va retrospektiv tahlili	153
Mahmudov Nosir Mahmudovich	
Sarguzasht turizmini rivojlanishi va sarguzasht turlarda turistlarning xavfsizligini ta'minlashda instruktor-gidlarning roli	159
Tilovmurodov Dostonbek Furqat o'g'li	
Scientific-theoretical foundations of the use of ict in ensuring management efficiency and security in enterprises	165
Khalilov Bekzod Akhmatovich	
Tijorat banklarida kredit riskini boshqarish mexanizmlarini takomillashtirish yo'nalishlari.....	171
Mirtursunova Dinara Anvarovna	
O'zbekiston respublikasi tijorat banklarida masofaviy bank xizmatlarini joriy etishni takomillashtirish yo'llari.....	175
Tangriyev Izzat Raxmatullayevich	
Qashqadaryo viloyatida eko va etno turizmni rivojlantirishning istiqbollari va iqtisodiy samaradorligi.....	181
Erkayeva Barno, Xushvaqto'v Ramziddin	
O'zbekiston bank tizimida raqamli valyutalar va yashil investitsiyalar integratsiyasini takomillashtirish	186
Nodirov Azizxon Asrorovich	
Global energiya noaniqligining o'zgaruvchanligi ekonomertik modellari	192
Bexzod Qo'ziboev	
Экоцифра: цифровизация МСП для зеленого устойчивого роста	197
С.С. Убаева	
Qishloq xo'jaligini barqaror rivojlantirish va ekologik toza hududni yo'lga qo'yishning ahamiyati	201
Ergashov Ulug'bek Zoxidjonovich	
Statistika fanining shakllanish bosqichlari va rivojlanish tendensiyalari.....	206
Nabixodjaev Abbas Abdupattahovich, Umarova Mukaddas Abbasovna	
Hududlarning atmosferaga chiqaradigan zararli chiqindilar miqdorini sanoat mahsulotiga nisbati bo'yicha tahlili	210
Baqoyev Husan Nuriddinovich	
Qayta tiklanadigan vodorod narxlari strategiyasini o'rganish: xarajat noaniqliklarini bartaraf etish	216
Nuraliyeva Komila Sanakulovna	
Qishloq xo'jaligini "yashil" iqtisodiyot asosida rivojlantirishga o'tishning zarurligi va mohiyati	221
Yoldoshev Mutalib Ibrohimovich	
Mamlakat iqtisodiyotini rivojlantirishda "yashil investitsiyalar" dan foydalanishning xorij tajribalari	225
Ruzibayeva Nargiza Xakimovna, Rustamova Nasiba Arslanovna	
Ijtimoiy iqtisodiy ehtiyojlar va ularning iqtisodiy rivojlanishdagi o'rni.....	230
Raxmonova Feruza Musaqulovna	
Oliy ta'lim xizmatlarini ijtimoiy-iqtisodiy taraqqiyotda tutgan o'rni.....	234
Mirzaxajeva Shaxzoda Shuxratovna	
Tijorat banklari muammoli kreditlarining likvidlilikka ta'siri.....	240
Karshiyev Adham Anvarovich	
Kichik firmalarning raqobatbardoshligini oshirishning nazariy metodologik jihatlari.....	245
Ruzmetov Davron Ibrogimovich, Aliyev Maqsudbek Erkinovich	
Xo'jalik yurituvchi subyektlarning moliyaviy resurslaridan samarali foydalanish imkoniyatlari.....	251
Talapova Nargiza Baxriddinovna	



“Deviant xulq-atvorli o‘smirlarning ijtimoiy moslashuvining psixologik xususiyatlari”	255
Saidbekova Feruza Anvarbek qizi	
Aholi daromadlarini diversifikatsiya qilishda davlat siyosatining roli va imkoniyatlari	258
Nutfullayev Shohrux Mexli o‘g‘li, Qurbanov Ulug‘bek Erkinovich	
Анализ показателей развития зелёной химии по всему миру и в узбекистане за последние десять лет	262
Фозилова Фирангиза Комиловна	
Tijorat banklarining o‘zbekiston respublikasi iqtisodiyotiga ta’siri	270
Masharipov Rasulbek Jo‘rabekovich	
Biznes birlashuvda buxgalteriya hisobi va auditni takomillashtirish yo‘nalishlari	273
Hamroyeva Zuhra Amiral qizi, Xayitboyeva Laylo Oybekovna, Mirzarayimov Sardorbek Ravshanovich	
O‘zbekiston respublikasida pul-kredit siyosatining maqsadi	277
Adilov Zuxriddin Marip o‘g‘li	
Qishloq xo‘jaligi mahsulotlarining ishlab chiqarish va bozorlararo aloqalarining statistik o‘zgarish tendensiyalari	281
Zakirova Umida Maxamadaminovna	
Iqtisodiy bilimlarni shakllanishi va rivojlanishi	286
Po‘latov Abdulloh Xolxo‘jayevich	
Теоретические основы эффективного управления финансовыми ресурсами предприятий с государственной долей (на примере узбекистана)	291
Ахмедов Дилшод Турсункулович	
Robototexnika asoslari va maktab ta‘limida qo‘llanilishi	298
Tuxliyev Muslimbek Sherzod o‘g‘li	
Sun‘iy intellektlar yordamida o‘quvchilarni hayotiy faoliyat ko‘nikmasini shakllantirishi	303
Mirxasilova Zulfiya Kochkarovna, Abdurahmanova Ozoda Djo‘rayevna, Kurbanov Azimjon Jo‘raboy o‘g‘li	
Levi tengsizligi uchun A.N. Kolmogorov teoremlari	316
Saypiddinov Shukurullo Sadrdinovich, Baxramov Rustamjon Qambarali o‘g‘li	
Rivojlanayotgan mamlakatlar bank tizimida raqamli moliyaviy texnologiyalarni joriy etish afzalliklari	320
Xodjimamedov Akmal Ashurovich, Umedov Abdullo Umedovich	
O‘zbekiston respublikasining mdh mamlakatlari bilan tashqi savdo faoliyati tahlili: o‘zgarish tendensiyalari va istiqbollari	326
Ilyosov Asrorjon Axrorjon o‘g‘li, Abdullaev Alisher Maxmudovich, Tuxtasinova Muxayyo Mirzasultonovna	
Elektron tijoratni rivojlantirishning xorij tajribasi	330
Madieva Zuxra Iskandarbekovna	
Inson resurslarini o‘rganishning asosiy yondashuvlari: mohiyat-ta’rifiy tahlil	336
Bakirov Qobiljon Mamatyusupovich	
Bandlikni ta’minlashda davlat tomonidan institutsional muhit yaratishning roli	340
Dilorom Tojiboyeva, Umida Ravshanovna Anvarova	
Mamlakatimizda islom moliyasini rivojlantirish maqsad va choralari	346
Xoliyorov Xomid Boynazarovich	
Разработка экспертной системы для оценки финансового состояния предприятия	352
Tajibayeva Kizlargul Ajiniyazovna	
Farg‘ona vodiysi viloyatlarida kichik biznes ko‘rsatkichlarining o‘zgarishi: panel regressiya tahlili	362
Tojiyeva Muhabbatxon Mansurjon qizi	
O‘zbekiston Respublikasida makroiqtisodiy ko‘rsatkichlarni hisoblashdagi asosiy muammolar va ularning yechimlari	368
Farmonov Ilhomjon Iqboljon o‘g‘li	
Xorijiy tajriba asosida korxonalar innovatsion faolligini boshqarishni takomillashtirish	374
Hakimova Nozimaxon Sobirjon qizi	
Mahalliy davlat hokimiyati organlarida milliy kadrlar zaxirasini shakllantirish	380
G‘aniev Elyor Sobirjonovich	
O‘zbekistonda sirkulyar iqtisodiyotga o‘tishning ahamiyati	386
Mirzayev Muzaffar Maxmudovich	



The role of international investments in greening and ecological rehabilitation of the aral sea region	392
Ospanova Feruza Bazarbaevna	
“Зеленое направление” совершенствования бухгалтерского учета	397
Ибрагимов Гайратжон Артикович	
Xarajatlarni kelib chiqish joylari va javobgarlik markazlari bo'yicha hisobga olishni takomillashtirish	403
Xamidova S.Ya.	
Mintaqalarni iqtisodiy rivojlantirishning metodologik asoslari va ularni takomillashtirish.....	409
Toshaliyeva Saodat Toxirovna	
O'zbekistonda kichik turar joy biznesini rivojlantirishda xorijiy tajribalar	414
Yo'ldashev Bekzodjon Sherzodjon o'g'li	
Tijorat banklarida davlat maqsadli dasturlarini moliyalashtirish yuzasidan ilmiy-nazariy qarashlar.....	419
Shodiyev Shuhrat Sunnat o'g'li	
Qandolat mahsulotlari bozorida marketing strategiyalaridan foydalanishning xorijiy mamlakatlar tajribasi.....	426
Azlarova Munira Muxammad-Amin qizi	
Risk management in commercial banks, methodological approaches and practical implementation	433
Baymuratova Zina Aqilbekovna, Jarilkapova Naubaxar Paraxat qizi	
The impact of competition on economic growth: evidence from uzbekistan's automotive industry.....	439
Saydaliyeva Dilrabo Baxriddin qizi	
Raqamli texnologiyalarning oliy talim xizmatlarini rivojlantirishdagi o'rni.....	444
Mirzaxadjayeva Shahzoda Shuxratovna	
Развитие производства сельскохозяйственной продукции путем развития цифровых технологий.....	450
Юсупов Мухиддин Соатович	
Tijorat banklarida loyihaviy moliyalashtirish risklarini boshqarish amaliyotini takomillashtirish	457
Berdiyev Akram O'ktamovich	
Iqtisodiy tarmoqlarni soliqqa tortish orqali investitsiya loyihalarini rivojlantirish.....	463
Sharipov Eldor Salohiddin o'g'li	
Iqtisodiyotda investitsiya va kredit salohiyatini bank faoliyatiga ta'siri.....	468
Ergashova Nilufar Sobirovna	
Qurilish materiallari sanoati korxonalarining raqobatbardoshlik salohiyatini boshqarishni takomillashtirish	473
Tashmukhamedova Karima Samatovna	
Ziyorat turizmini rivojlantirishning asosiy yo'nalishlari va istiqbollari.....	479
Kurbanova Mohinur Xabib qizi	
Xalqaro sayohat lug'ati va uning shakllanishi.....	487
Abduaxadova Zilola Djamoliddinovna	
Moliyaviy hisobotning xalqaro standartlari va uni o'zbekiston respublikasi hisob tizimini rivojlantirishdagi o'rni va ahamiyati.....	492
Quvvatov G'olibjon Baxtiyor o'g'li	
Kooperatsiyalarning tutgan o'rni va ahamiyati.....	501
Mirzayev Musurmon Umidullayevich, Ziyadullayev Ilhom Narkobilovich	
Использование методов математического моделирования при внедрении коммерческих автоматических систем	505
Курбанова Рахима, Ахмедов Мехрожон	
Tijorat banklari kapitalidagi davlat ulushini kamaytirish yo'llari.....	511
Vasiyev Alisher Samiyevich	
Механизмы трансформации неформального сектора в официальную экономику на основе финансовых инструментов.....	515
Кошанов Абдимурат Азат ули, Муртазаев Шахрух Коньскайлиевич	



The impact of tourism on the economy of Uzbekistan	519
Xaydarova Marjona, Muxamedboyeva Muxlisa, Umarov Kamron, Usmanova Aziza	
Mintaqada gastroturizm rivojlanishining iqtisodiy asoslari va zamonaviy tendensiyalari	525
Masharipova Manzura Alimbayevna	
Tikuv-trikotaj korxonalari brend jozibadorligini oshirishning ilmiy-nazariy jihatlari.....	535
O'rinov Akmaljon Axmadjonovich	
Bank tizimida hisobotlarni avtomatlashtirish texnologiyalari	542
Sodiqov Sanjar Saydullo o'g'li	
Engineering programs in Uzbekistan on the verge of fifth industrial revolution	547
Khasan Khankeldiyev	
Aksiyadorlik jamiyatlarining boshqaruvini yaxshilashda korporativ madaniyatning ahamiyati	551
Akramova Nazokat Israilovna	
Tadbirkorlik faoliyatining iqtisodiy taraqqiyotdagi o'rni	562
Amonov Mehridin Oromiddinovich	
O'zbekiston sanoat tarmoqlarida kooperatsiya asosida tayyor mahsulotlar ishlab chiqarishni mahalliyashtirish tizimini takomillashtirish yo'llari	572
Xalilova Sevaraxon Alijon qizi	
Moliyaviy barqarorlikning asosiy ko'rsatkichlari va ularning tahlili	578
Urmanbekova Iroda Farxodovna	
Tijorat banklarining mamlakat iqtisodiyotida tutgan o'rnini tahlil qilish	583
Kilicheva F.B., Mengnorov A.A., Bozorova O.R.	
Bog'dorchilik tarmog'ida klasterlarni joriy qilishda yevropa tajribasini qo'llash imkoniyatlari	591
Ergashov Ulug'bek Zoxidjonovich	
To'qimachilik klasterlarini boshqarishda xorijiy mamlakatlar tajribasi.....	598
Mansurov Saidxo'ja Kamalovich	
Barriers to tourism infrastructure development in uzbekistan: a critical analysis	605
Sarvinov Shodmonova	
Xalqaro bozorda qishloq xo'jaligi mahsulotlari raqobatbardoshligini oshirish	609
Mengnorov Almardon Abdirahmonovich	
O'zbekiston respublikasida infratuzilma loyihalarini amalga oshirishdagi risklarni boshqarish.....	620
Yusupova Zilola Ismoiljon qizi	
Korxonaning iqtisodiy barqarorligiga erishishning zamonaviy tendensiyalari.....	626
Iminova Nargizaxon Akramovna	
Qishloq joylari maishiy xizmat ko'rsatish sohasida axborot resurslaridan samarali foydalanish.....	631
Xamdorov Eldor Toshmurovich	
Meva-sabzavotlar eksportida transport koridorlari va vositalarini tanlash xususiyatlari	636
Yusupov Muxiddin Soatovich	
Рынок рабочей силы в узбекистане и ее воспроизводство	644
Шакиров Амаль Улугбекович, Камилова Наргиза Абдукахаровна	
Деньги и их функции в экономике.....	650
Мурадиллаев Мансур Мехроживич, Камилова Наргиза Абдукахаровна	
Развитие сельского хозяйства в узбекистане.....	654
Махмудов Алишер Мухтарович, Камилова Наргиза Абдукахаровна	
Инвестиции и инновации в химической промышленности узбекистана: современные тенденции и перспективы	658
Хусаинов Равшан Рахимович, Султанходжаев Аманулла Асадуллаевич	
Tijorat banklari aktivlarini boshqarishni takomillashtirish.....	666
Mardonova Shoxsanam Baxodirovna	
Definition of agritourism as a multifunctional development in rural areas.....	672
Aktamov Olimjon Abdugani ugli	
Kameral soliq tekshiruvda smart texnologiyalarini ma'lumotlarini soliq organlarining ma'lumotlar bazasida shakllanishi	680
Qurbonov Muxiddin Abdullaevich	
Проблемы регулирования государственно-частного партнерства и рекомендации по их решению (на примере безработицы в республике узбекистан)	687
С.Э. Холмуратов	



Автоматизация аудиторских процедур с использованием искусственного интеллекта.....	692
Ходжарахманова Назира Бахтияр кизи	
Past karbonli iqtisodiyotga o'tish zaruriyati va uning omillari.....	701
Valiyev Axliddin Aropitdinovich	
Yengil sanoatda zamonaviy tikuv mashina-kichik robotlarning mexanizmlarini mukammallashtirish	705
Sirojova Muxabbat Sodiq qizi, Kurbanov Fazliddin Aminovich	
Jismoniy shaxslar daromadlarini soliqqa tortish tizimining institutsional va iqtisodiy asoslari	710
Kuzieva Nargiza Ramazanovna, Bobomuratova Manzura Panji qizi	
Foyda solig'i bo'yicha bo'nak to'lovlarni to'lash tartibi.....	717
Yangieva N.S.	
Kichik biznes va tadbirkorlik subyektlarini soliqlar vositasi qo'llab-quvvatlashning amaldagi holati	722
Turanboyev Boburjon Qodirjon o'g'li	
Motivation, goal-setting, and organizational performance: a case study from uzbekistan's chemical industry	726
Mamataliev Anvar Ergashevich, Bobur Urinov	
Применение искусственного интеллекта при организации налогового администрирования узбекистана	733
Н.А. Артиков	
Ayollar tadbirkorligini rivojlantirish zaruriyatini keltirib chiqaruvchi omillar.....	737
Sharofiddinova Gulnoza Iloxmonovna	
Raqamli texnologiyalarning tijorat banklari samaradorligiga ta'siri	745
Maksudov Avazbek Ulug'bek o'g'li	
Suv tanqisligi sharoitida yashil iqtisodiyotni rivojlantirish asoslari	750
Qosimov Maxamatjon Sulaymanovich	
Rivojlanayotgan iqtisodiyotda raqamli va raqamli bo'lmagan korxonalar tahlili	761
Raxmonov Nodirjon Raxmonjon o'g'li	
Aholining o'rtacha umr ko'rish yoshini o'zgarishi sharoitida keksalarning ijtimoiy ta'minotiga xavflarning ortishi.....	767
Toyirov Shohboz Ziyodullo o'g'li	
Oliy ta'lim tizimida moliyaviy nazorat samaradorligini ta'minlash ichki nazorat xizmatlari	773
Xaydarov Baxrom Xolmuradovich	
Moliya bozorida xususiy banklar faolligini ta'minlash istiqbollari	777
Abduqahhorov Asilbek Ahror o'g'li	
Budjet daromadlari ijrosini ta'minlashda soliqlar hisobi va tahlilining ahamiyati	782
Abdullaev Abror Bozarboevich	
Aholi daromadini oshirish yo'llari.....	803
Shadmanov Baxodir Sherkulovich	
Tourism and regional identity in Uzbekistan: balancing heritage and development	808
Raximova Nilufar Aminovna, Abdukholikova Farida Erkinjon qizi	
O'zbekiston sanoat korxonalarining fond bozorida ishtiroki tahlil va muammolari.....	815
Igitov Jurabek Kuzibekovich	
O'zbekistonda davlat-xususiy sheriklik loyihalarini moliyalashtirish va amalga oshirish tahlili	823
Karabaev Sanjar Abdusamatovich	
Globalashuv sharoitida milliy korxonalarining eksport salohiyatini boshqarish masalalari	832
Qodirov Humoyun Tolibjon o'g'li	
Бизнес-планирование и прогнозирование деятельности организации.....	836
Алимов Бехзоджон Наврузжонович	
Farg'ona vodiysida ekoturizm – kambag'allikka qarshi kurashning yangi imkoniyatlari	840
Soliyeva Nilufar Muxtorjon qizi	
Aholi turmush darajasi baholash bo'yicha dasturiy ta'minot ishlab chiqishda horij tajribasini o'rganish	844
Tursunov Farxod Baxodir o'g'li	
Mintaqa aholi turmush farovonligiga ta'sir qiluvchi omillar tasnifini ishlab chiqish.....	848
Xodjanijazov Shohruh Yuldashovich	
Xususiy oliy ta'lim muassasalari menejmentining nazariy jihatlarini va o'ziga xos xususiyatlari.....	856
Karimov Ulug'bek Usmonovich	



Infratuzilma va bozor infratuzilmasi tushunchalarining nazariy tavsifi	861
G'aniyev Botir Baxtiyorovich	
Повышение инвестиционной привлекательности – важное условие повышения конкурентоспособности предприятий.....	865
Каримова Дилафруз Садирдин кизи	
Yevropa ittifoqi davlatlari tijorat banklarining soliq to'lovlarini amalga oshirish tartibi	870
Komolov Odiljon Sayfidinovich	
Boshqaruvda innovatsiyalarni hisobga olgan holda agrokorxonalarni davlat tomonidan rag'batlantirishning zamonaviy yondashuvlari	878
Shaniyazova Zamira	
Практические аспекты применения статистических методов контроля качества на предприятиях.....	883
Усманов Илхом Ачилович, Усманов Фарзод Шохрухович	
Yashil iqtisodiyot sharoitida iqtisodiy o'sishning yangi paradigmalarini shakllantirish: nazariy asoslar va amaliy talqinlar.....	891
Alimova Guzal Abduxakimovna	
Xizmat ko'rsatish korxonalari faoliyati samaradorlik ko'rsatkichlarining nazariy va metodologik tahlili	895
Qo'ziboyev Boxodir Azzamboy o'g'li	
Kutubxonalarda raqamli iqtisodiyot sharoitida biznes-modellarni ishlab chiqish.....	900
Ernaqulov Sunnatillo Nurali o'g'li	
To'g'ridan-to'g'ri sug'urtalash operatsiyalari bo'yicha xarajatlarni xalqaro standartlar asosida hisob va hisobotda aks ettirish uslubi-yatini takomillashtirish	905
X.A.Raximov	
Kameral soliq tekshiruvda smart texnologiyalarini ma'lumotlarini soliq organlarining ma'lumotlar bazasida shakllanishi.....	910
Ergashev Uyg'un Jabborovich	
Obligatsiya moliya bozori instrumenti sifatida, milliy obligatsiyalar bozori	916
Avezov Ibrohim Ilxomovich, Yaxshiboyev Jahongir Abdualimovich	
Barqaror rivojlanish doirasida ekologik, ijtimoiy va korporativ boshqaruv (ESG) ko'rsatkichlarining yashil texnologiyalar innovatsiyasiga ta'sirini baholash.....	921
Meliqo'zieva Dilrabo Muxitdin qizi	
Yashil iqtisodiyot – barqaror taraqqiyotga olib boruvchi yo'l.....	925
Xalilova Aziza Rustamovna	
Научно-теоретические основы экономической и эколого-экономической эффективности предприятий горнодобывающей промышленности.....	930
Раматов Зафарбек Жуманиязович	
Xitoyda eksport faoliyatini tashkil etishning o'ziga xos xususiyatlari.....	938
D.E.Qarshiev	
Kichik sanoat zonalarida investitsion jozibadorlikni oshirishni investitsion faollikka ta'siri.....	943
Mannapova Shaxnoza Elshodovna	
Mahalla institutining samaradorligi tahlili: so'rovnomaga yondashuvi	947
Bahriddinov Viqorjon Akbar o'g'li	
Формирование человеческого капитала в условиях демографических изменений: опыт и перспективы для узбекистана.....	955
Дониерова Фотимабону Алишер кизи	
Farmasevtika kompaniyalari raqobatbardoshligini oshirishda marketing strategiyalaridan foydalanish yo'nalishlari	962
Vaxrombek Bobojonov	
“Hududlarda sug'urtaga bo'lgan talabning ekonometrik tahlili” bekberganova mohira ravshonbekovna	967
O'zbekiston Milliy universiteti	
O'zbekiston va xalqaro amaliyotda raqamli marketing vositalaridan foydalanish: muammolar va yechimlar	973
Uzoqova Dilnoza Yusuf qizi	
Условия эксплуатации и экологическая безопасность автотранспортной системы на основе энергосберегающих технологий	978
Мамасалиева Мукаддас Ибадуллаевна	
O'zbekiston tibbiyot muassasalarida moliyaviy resurslardan foydalanishda xorijiy tajribalarni qo'llash.....	982
Elmurodov G'ayratjon Abdumurodovich	



Buxgalteriya hisobining samaradorligini oshirish yo'llarida zamonaviy yondashuvlar va innovatsiyalar	987
Sattorov Mirjahon	
Особенности маркетинговых стратегий в условиях ограниченных ресурсов и узкой потребительской аудитории	991
Дебердиев Анвар	
DEbitorlik va kreditorlik qarzlari auditini rejalashtirish masalalari.....	995
Tulovov Erkinjon To'liqin o'g'li, Ibragimova Iroda Rashid qizi	
Инвестиционная программа узбекистана по привлечению иностранных инвестиций	1000
Камилова Наргиза Абдукажоровна, Бекмуратов Шухрат Даулетмуратович	
Turistik mahsulotni shakllantirishda turistlar hayoti xavfsizligini ta'minlash.....	1005
Rahmonov Siyovush Turob o'g'li	
Uglerodsiz energiyaga o'tishda o'zbekistonning yashil strategiya yo'l xaritasining integratsiyasi va ta'siri.....	1011
Nuraliyeva Komila Sanakulovna	
Цифровая устойчивость регионов: применение аналитики больших данных для оценки и управления экологическими рисками	1016
Маликов Шохрух Шокирович, Камалов Шухрат Камалович	
Разработка риск-ориентированной модели внутреннего контроля предприятия на этапе планирования налогов в условиях дистанционного налогового мониторинга	1024
Галеева Н.Н., Э.А.Халикова, Абдусаломова Гулчеҳра Мирзо қизи	
Анализ результатов инструментальных методов исследований у детей с врожденными пороками сердца	1029
Мухаммадиева Лола Атамуратовна	
Barqaror iqtisodiy o'sishni ta'minlashda monetar omillardan samarali foydalanish yo'nalishlari.....	1036
Uskenbaeva Dilnoza Voxodir qizi	
Факторы повышения эффективности управления в государственном секторе.....	1043
Махмудова Севара Улугбековна	
Soliq organlari va soliq to'lovchilar o'rtasidagi munosabatlarning yangi tizimi sharoitida soliq nazorati	1048
Rajabbaeva Dildora Zakirovna, Aripova Aziza Alisherovna	
Boshqaruv jarayonlarini tashkil etishning xorijiy mamlakatlar tajribasi.....	1053
Jo'rayeva Niginaxonim Xursand qizi	
Jahonda eksportni qo'llab-quvvatlash amaliyoti.....	1057
Xudoynazarov Sherzod Ismoilovich	
Raqamli moliyaviy texnologiyalarni korxonada darajasida joriy etish orqali moliyaviy barqarorlikka erishish strategiyasi	1063
Soibov Nozimbek Faxridin o'g'li	
Применение методов PMBOK в управлении рисками проектов	1070
Гулираъно Носирова Абдулазиз қизи	
Tadbirkorlik faoliyatini rivojlantirishda aholi farovonligining o'rni va ahamiyati	1073
Bobaev Isroiljon Abdinabievich	
Вопросы инновационных инвестиций в контексте международной экономической интеграции	1078
Шарипов Бахтиёр Михлибаевич	
Yashil iqtisodiyotga o'tishning nazariy va amaliy jihatlari hamda tendensiyalari.....	1083
Samiyev Abdurashid Qaxramonovich, Shermuxammedov Begzodjon Usmonovich	
Tijorat banklarida muammoli kreditlar samaradorligini ta'minlash yo'llari.....	1087
Nazarov Qilich Xolmuradovich	
Improving the organizational and economic mechanisms for the development of tourism in the republic of karakalpakstan	1092
Tleumuratov Baxadir Genjemuratovich	
O'zbekistonda tumanlar barqaror iqtisodiy rivojlanishini ta'minlash yo'llari (Surxondaryo viloyati misolida).....	1097
Qosimova Nodira Saidovna	
Innovatsion iqtisodiyotni shakllantirishning asosi sifatida innovatsiyalar.....	1102
Azizova Maliha Farrux qizi	



Влияние инвестиций на инновационное развитие и повышение конкурентоспособности экономики узбекистана	1106
Максудова Шахзода	
Возможности снижения затрат на логистику за счет цифровых технологий	1112
Олимова Бахора Шухратовна	
Yashil texnologiyalar va ularning iqtisodiy tizimga ta'siri.....	1116
Sultonov Omon Juma o'g'li	
Iqtisodiy o'sishning makroiqtisodiy faktorlari va ularning ta'siri	1121
Zuvaydullaev Nematullo Oybek o'g'li	
Роль управления производством в условиях модернизации экономики.....	1125
Гулов Мухтор Очилович	
Iqtisodiyotni raqamlashtirish sharoitida sun'iy intellekt texnologiyalarining o'rni va ahamiyati	1129
To'rayev Shavkat Shuxratovich	
Роль цифрового маркетинга в продвижении туристических направлений.....	1136
Муродова Наргиза Уткировна	
Развитие финансовых рынков в странах СНГ: проблемы и перспективы.....	1140
Рузиев Зафар Икрамович, Каримов Ислон Ураз угли	
Современные инструменты продвижения бренда в условиях цифровой экономики.....	1145
Темирова Феруза Сагдуллаевна	
"Raqamli asrda axborot xavfsizligi: it texnologiyalar bilan xavfsizlikni ta'minlash yo'llari"	1149
Sherzod Rajabov	
Государственное регулирование инвестиционной деятельности: проблемы и направления совершенствования.....	1152
Шухрат Турсунов, Икромов Хасан Зафарович	
Economic incentives and barriers to sustainable transition in agribusiness: a comparative study of organic and conventional farming systems	1157
Mubina Toirova	
Цифровая трансформация банковской системы узбекистана: анализ внедрения fintech-решений в государственных банках	1162
Абдурахимова Дилора Каримовна	
Ta'lim muassasalaridagi ba'zi jihatlar	1167
A'zam Qutbiddin A'zam-zoda	
Klasterlar hisob siyosatida boshqaruv hisobining metodologik asoslari.....	1173
Toshpo'latov Azizbek Shermuxamadovich	
Egri soliqlarning mohiyati, genezisi va rivojlanish tendensiyalariga oid nazariy munozaralar xususida	1179
Shodiyev Olimjon Abduraxmonovich	
Ekologik mehmonhona faoliyatini rejalashtirish maqsadlari va vazifalari	1186
Abidova Dilfuza Igamberdievna	
Investitsiya loyihalarining iqtisodiy va moliyaviy samaradorligini oshirish istiqbollari.....	1200
Jo'rabekova Xumora Muzaffar qizi, Saidov Rasul Boltabayevich	
O'zbekistonda nodavlat notijorat tashkilotlarini moliyalashtirish manbalarining tahlili.....	1204
Aliyev Arslon Salom o'g'li	
O'zbekistonda turizm sohasining iqtisodiy ko'rsatkichlarini statistik tahlil qilish.....	1213
Jumanova Zilola Tuychiyevna	
Xorijiy davlatlarda boylik solig'i va uning ijtimoiy-iqtisodiy ahamiyati.....	1219
Ruziyev G'anisher Usarovich	
Yer fondi va undan samarali foydalanishning nazariy asoslari (Samarqand viloyati misolida).....	1225
Xoshimova Sevara Baxromovna	
Iqtisodiy-ekologik tizimlarni boshqarishga ta'sir etuvchi omillarning ilmiy asoslari	1229
Kuldoshev Asliddin Tursunovich	
Влияние финтех-услуг на финансовую инклюзию в сельских регионах узбекистана	1236
Абдурахимова Дилора Каримовна	
Surxondaryo viloyati sanoat sohasining asosiy ko'rsatkichlari tahlili.....	1240
Kuvanchiyeva Mehriniso Davlyatgeldi qizi	
A critical evaluation of strategic management's role in promoting sustainable development in Uzbekistan	1245
Ismatova Mahliyo	



O'zbekistonda turizm xizmatlari eksportini oshirishda zamonaviy infratuzilma va texnologiyalarning integratsiyasi.....	1251
Akmal Bakhromov	
Trends and reforms of corporate governance in state-owned enterprises.....	1257
F.Djalilov	
Переоценка долгосрочных активов в нефтегазовой промышленности и определение финансового результата от переоценки.....	1269
Махкамова Саида Гайратова	
Oziq-ovqat mahsulotlari korxonalarini integratsiyalashuv jarayonlarini boshqarish samaradorligini oshirish.....	1275
Xojiev Ibroxim Ikramovich	
Sug'urta kompaniyalari moliyaviy barqarorligini ta'minlashning muhim shartlari.....	1280
Allanazarova B.K.	
P2P lending and crowdfunding as alternative sources of financing for small business in Uzbekistan.....	1286
Abdurakhimova Dilara Karimovna	
O'zbekistonda soliq nazoratining huquqiy va tashkiliy asoslarini takomillashtirish yo'llari.....	1290
Kuziyeva Nargiza Ramazanovna, Oymatova Gulnur Mirjamolovna	
Applications of hyperbolic geometry in physics and biology.....	1295
Khaknazarova Khurshidabonu Kenjaevna, Otakulova Rukhshona Akram kizi	
O'zbekiston temir yo'llari tizimining transformatsiyasi: modernizatsiya, raqamlashtirish va qayta tuzilish yo'nalishlari.....	1301
Nasrullayev Nurbek Baxtiyarovich	
The role of tourist product diversification in sustainable tourism development.....	1305
Raxmonov Shuxrat Shavkatovich, Alimova Mashhura Toirxonovna	
Temiryo'l transporti turi tavsifi.....	1310
Shodmonbekova Nodira Kamoljon qizi	
Kiberxavfsizlik: it infratuzilmasini himoya qilishning zamonaviy usullari.....	1321
D. Sh. Usmanbayev	
Mahalliy budjetlar daromad bazasini tahlili.....	1325
Qurbonov Nuriddin Ro'ziqulovich	
Развитие цифровых финансовых услуги в банковской системе Республики Узбекистан.....	1333
Абдурахманова Матлуба Махамдаминовна	
Avariya rejimlarida kichik yuklamali elektr ta'minoti tizimlarining kabel izolyatsiyasi monitoringini avtomatlashtirishning zamonaviy yondashuvlari.....	1339
Mirzoyev Narzulla Nuriddinovich, Mamatqulov Toyir Chorshanbiyevich	
Analysis of increasing the speed of information exchange between the control interface and execution mechanisms in emergency mode in intelligent systems.....	1346
Azizbek Yusupbekov Nodirbekovich, Husniddin Esonov Mamarasul o'g'lu Assistant	
Sa'noat korxonalari va mexatron robotlarni optimal avtomatlashtirish va boshqarishda sun'iy intellektning ahamiyati.....	1351
Karabayev Ibragim Turdiyevich, Esonov Husniddin Mamarasul o'g'li, Abdullayeva Saodat Mengbayevna, Mamatqulov Toir Chorshanbiyevich	
Korxonaning moliyaviy holatini baholashda zamonaviy tahlil uslublarining qo'llanilishi.....	1355
Usmanova Nasiba Akbarjonovna, Suleymanova Asel Armanovna	
Xizmat ko'satish sohasida xotin-qizlar tadbirkorligini rivojlantirishda innovatsion yondashuvlar va raqamli texnologiyalarning ahamiyati.....	1360
Mirzayeva Shirin Nodirovna	
Rekreatsiya turizmi va sog'lomlashtirish xizmatlari integratsiyasi.....	1365
Shaymanova Nigora Yusupovna	
Tadbirkorlik subyektlari faoliyatini rivojlantirishda ba'zi iqtisodiy yondashuvlarning nazariy jihatlarini.....	1369
Iskandarova D.B.	
Yashil (eko) investitsiyalarni tijorat banklari orqali moliyalashtirish.....	1373
Kamilova Iroda Xusniddinovna	
Improvement of inventory accounting audit based on international standards.....	1378
Ovlayev Suhrob Temur o'g'li, Yo'lchiyev Oybek Ulug'bek o'g'li, Normo'minova Dilorom Umar qizi, Avlayeva Oybarchin Olim qizi	



Artificial intelligence systems for assessing creditworthiness	1382
Mardonova Durdona Yaxshiboy qizi	
B2B bozorini rivojlantirishda raqamli marketing texnologiyalaridan foydalanishni takomillashtirish	1387
Samadov Askarjon Nishonovich	
Tech-driven growth and the economy of the future: brics-t in the society 5.0 paradigm	1395
Kaldibayev Nurlan Alimjanovich, Sagdullayeva Gulnora Botirovna, Durmanov, Akmal Shaimardanovich	
O'zbekistonda tabiiy resuslardan olinadigan rentaning yaimdagi ulushiga tanlab olingan o'zgaruvchilar ta'siri tahlili	1404
Tursunov Husnidin, Ibragimov Hasan	
O'zbekistonda fond bozorini tartibga solish	1412
Sultonov Sherali Nuraliyevich	
Public perception of the feasibility of introducing islamic banking in Uzbekistan: a consumer perspective	1418
Dr. Shamirova Surayo Kabildjanovna	
Directions for implementing the innovative digital technologies in tourism	1425
Norchaev Asatullo Norbutaevich	
Возможности совершенствования практики финансирования инвестиционных проектов	1430
Шомуродов Равшан Турсункулович, Хакимов Хафизбек Хамза угли	
O'zbekistonda pochta aloqasi xizmatlarini ko'rsatishning transport-logistika jarayonini mintaqaviy darajada rivojlantirish yo'llarini ishlab chiqish	1436
Palvanbayev Umidbek O'ktam o'g'li	
Aksiyalar qiymatini baholashning nazariy asoslari	1440
Botirxo'ja Aziza Faxmuddin qizi	
Yashil iqtisodiyotni moliyalashtirishning rivojlanayotgan davlatlar amaliyoti tahlili	1444
Raimjanova Madina Asrarovna, Zokirova Feruza Farxod qizi	
Yashil loyihalarni davlat xususiy sheriklik asosida moliyalashtirish	1449
Zokirova Feruza Farxod qizi	
Факторы и риски, влияющие на оценку стоимости акции	1453
Батирхужа Азиза Фахмуддин кизи	
Финансовые риски в эпоху цифровой экономики: новые вызовы и способы управления	1458
Нуруллина Камила Рустамовна	
Tijorat banklarining yangi bank xizmatlarini iqtisodiy samaradorligi	1463
Rahmatov Temur Sotiboldiyevich	
Yashil iqtisodiyotga o'tish jarayonida ekologik innovatsiyalarning roli va amalga oshiruv mexanizmlari	1472
Ulichkina Lyudmila Ivanovna	
Эволюция профессиональных стандартов в республике узбекистан: от формирования к внедрению в сфере туризма	1478
Гольшева Елена Вячеславовна, Ивонина Наталья Викторовна	
Aligning uzbekistan's education reform with global best practices: the university of missouri as a model for systemic transformation	1485
Azamat Sulaymonov, Laylo Yakhshiboyeva	
O'zbekiston tijorat banklarining investision faolligini ta'minlash masalalari	1489
Axmedov Shoymurod Azamat o'g'li	
Kichik biznes subyektlarining iqtisodiy xavfsizligini ta'minlash masalasi	1493
Q.O.Tursunboyev	
Adoption of green economy mechanisms in the process of diversification of construction enterprises	1500
Yembergenova Aynur Aidosbayevna	
Nomoddiy aktivlar hisobini yuritish va audit jarayonlarini takomillashtirish yo'llari	1506
Rozmatova Umida Yuldashvna	
Raqamli moliya va uni sohaga joriy etish: innovatsion salohiyat	1512
Babadjanov Abdirashid Musayevich	
Влияние корпоративной культуры на инвестиционную стратегию промышленных предприятий	1527
Едгоров Сардорбек Самадович	



Jismoniy shaxslar kreditlarining bank portfeli sifatiga ta'siri: tahliliy yondashuv.....	1533
Sabirova Lobar Baxromovna	
Xo'jaligini soliqaq tortish mexanizmini samaradorligini oshirish istiqbollari.....	1539
Salimov Sherzod Baxtiyorovich	
Methods of improving customs management in transforming the customs bodies into a corruption-free field.....	1544
Mirzaxmedova Dilafuz Farxatovna, Tukhtabaev Jamshid Sharafetdinovich	
Особенности цифровизации налоговой системы в узбекистане.....	1548
Юсупов Одил Омонович	
Qurilish materiallari ishlab chiqaruvchi korxonalarda texnologik yangiliklarni joriy etish: muammolar va imkoniyatlar.....	1554
Ismailov Akmal axsudovich, G'ulomov Ilhom Akramovich	
Kichik biznes subyektlarini kreditlashda raqamli bank xizmatlaridan foydalanishning afzalliklari.....	1560
Madjitova Maftuna Kamiljon qizi	
Tadbirkorlikda tavakkalchilikni boshqarishning nazariy asoslari.....	1564
Ziyatova Sitora Baxtiyorovna	
Importance of media activity in negotiations.....	1569
Fariza Xoldarova	
Kredit portfeli risklarini diversifikatsiya qilish strategiyalari.....	1575
Hamroyev Sherzod Axtamovich	
Marketing strategiyasi tushunchasi va uning turizm sohasidagi ahamiyati.....	1580
Komilov Dostonbek Ro'zimboy o'g'li	
Banklarining faoliyatini tartibga solish yo'llari.....	1586
Umirzoqova Aziza Olim qizi	
Yashil iqtisodiyot sari: kanada tajribasi asosida o'zbekiston uchun istiqbollar.....	1590
Muratbaeva Eleonora Muxamedjan qizi, Norboyev Odil Abrayevich	
Aholi hayotiylik sifatining statistik tahlili.....	1595
Ostonaqulov Dilshod Ismatilla o'g'li	
Davlat moliyasini isloh qilish sharoitida budjet jarayonini takomillashtirish.....	1602
Sholdarov Dilshod Azimiddin o'g'li, Shamsitdinova Xonzoda Mardonbek qizi	
Recent trends in the global stock market: a macro-level analysis with emphasis on asia and central asia (2023–2025).....	1612
Mamataliev Bobur Saidnazar ugli	
Barqaror rivojlanishni ta'minlashda "yashil iqtisodiyot"ning o'rni.....	1617
Murodov Sardor Nurali o'g'li, Toxirov Shodiyor Zafar o'g'li	
Aholi daromadlari va ta'lim darajalarini turmush darajasiga ta'sirini baholash.....	1623
Xusinov I.I.	
Soliqlarni yig'iluvchanligini oshirish istiqbollari.....	1630
To'xsanov Quدراتillo Nozimovich	
Qoraqalpog'iston respublikasida xizmat ko'rsatishni rivojlantirish muammolari.....	1635
Mirzayev Qulmamat Jonuzoqovich, Tleymuratov Bahadir Genjemuratovich	
Forecasting and mitigating risks in international projects based on financial management principles.....	1641
Oripova Saodat Mirfotikh kizi	



INTRODUCTION

In the 21st century, international financial projects have emerged as one of the key drivers of economic development. However, the implementation of such projects is naturally accompanied by various financial risks. International experience shows that uncertainties in project financing, fluctuations in exchange rates, interest rate volatility, inflation, and political instability can directly impact the success of a project.

Uzbekistan has recently undertaken several strategic projects in cooperation with international financial institutions such as the World Bank, the Asian Development Bank, UNDP, and others. In this process, there is a growing need for systematic approaches to forecasting and managing financial risks. Unfortunately, in practice, these risks are often either insufficiently assessed or addressed too late, resulting in project delays, budget overruns, or even complete failure.

Therefore, this paper focuses on analyzing modern methods for forecasting financial risks in international projects, with a particular emphasis on approaches based on financial management principles. The main objective of this research is to identify key risk factors in international financial projects, assess them in advance, and develop effective management strategies.

The main tasks of the article include:

Identifying types and sources of financial risks;

Analyzing modern methods of forecasting and assessment;

Exploring financial management-based approaches to risk mitigation;

Developing practical recommendations based on case studies from Uzbekistan's international project experiences.

REVIEW OF LITERATURE ON THE SUBJECT

Numerous international and local researchers have explored the topic of risk management in international projects. Financial management theories play a key role in assessing and forecasting financial risks. For example, Ross, Westerfield, and Jordan (2013), in their book *Corporate Finance*, provide detailed analysis of risk-return relationships, diversification, and the use of beta coefficients for risk measurement [1].

One of the significant approaches to modeling risks in international financial projects is the use of Monte Carlo simulations, as proposed by Vose (2008) [2]. This method has become one of the most widely adopted in Scopus and ScienceDirect indexed research. Furthermore, Chapman and Ward (2003) in their work *Project Risk Management*, systematize the process of identifying, analyzing, and responding to risks during project implementation [3].

In Uzbekistan, scholars such as B. Toshqulov (2021) and D. Mamadaliyev (2019) have conducted in-depth analyses of international donor-funded projects, offering both theoretical and practical insights into risk minimization. Additionally, annual project monitoring reports published by the Ministry of Investments, Industry and Trade of the Republic of Uzbekistan serve as a valuable source of empirical data.

Moreover, the following Scopus and Web of Science articles provide critical perspectives:

Aven, T. (2016). "Risk assessment and risk management: Review of recent advances on their foundation." *Safety Science*, 85, 111–117. [Scopus indexed]

Hillson, D., & Murray-Webster, R. (2007). "Understanding and Managing Risk Attitude." Gower Publishing. [Web of Science]

RESEARCH METHODOLOGY

This study employed a mixed-methods approach [1][2] to examine the practice of risk management in international projects. Both qualitative and quantitative data were collected to ensure comprehensive insight. Structured interviews with 15 project experts provided firsthand perspectives, while secondary data were extracted from reports of international development projects conducted between 2019–2023 [3][4].

Qualitative data were analyzed using thematic analysis [5], while quantitative data were examined through trend and frequency methods. This dual approach enabled more reliable conclusions and triangulated insights [1].

Firstly, primary data were collected through structured interviews conducted with 15 professionals who had experience working on international projects in various fields. These included managers and financial consultants operating in sectors such as construction, energy, and information technology.

Secondary data were derived from project reports, financial documents, and risk assessments of international projects carried out between 2019 and 2023. Based on this data, common financial, legal, and cultural risk factors recurring in international contexts were analyzed.



During the analysis stage, thematic analysis was used for processing qualitative data obtained from the interviews. Quantitative data, on the other hand, were statistically evaluated based on frequency and trend analysis. This approach led to more generalized and well-founded conclusions.

ANALYSIS AND RESULTS

The analysis identified four major financial risks: currency risk, interest rate risk, cash flow disruption, and monitoring issues [6][7]. Currency risk showed the highest frequency growth over five years, mainly due to exchange rate volatility [8]. Interest rate fluctuations and policy tightening contributed to financing uncertainty [9].

Figure 1 visually illustrates this trend. Cash flow issues often stemmed from disbursement delays and budget misalignments [10]. Monitoring issues reflected weak financial controls and lack of automated systems [11]. The findings align with earlier studies emphasizing the role of robust financial planning and monitoring systems in mitigating such risks [1][12].

To provide a clearer understanding of the impact and control of these risks, Table 1 summarizes the severity of each risk type and the effectiveness of the mitigation strategies applied, on a scale from 1 (low) to 10 (high) (Table 1):

Table 1. Impact Severity and Mitigation Effectiveness of Key Risk Types

Risk Type	Impact Severity (1–10)	Mitigation Effectiveness (1–10)
Currency Risk	8	6
Regulatory Risk	7	5
Cultural Risk	6	4

As seen in the table, currency risk had the highest impact score (8), primarily due to unpredictable exchange rate movements. Although mitigation strategies like hedging proved somewhat effective (score of 6), the volatility still caused disruptions.

Regulatory risk followed with a severity score of 7, highlighting challenges related to legal compliance and bureaucratic delays. Mitigation effectiveness was moderate (score of 5), indicating room for improvement in legal preparedness.

Cultural risk was rated with the lowest impact severity (6), yet it had the lowest mitigation effectiveness score (4), underscoring the difficulty many teams face in managing communication and cultural integration effectively.

This data suggests that while organizations are increasingly aware of these risks, the effectiveness of mitigation strategies varies, and more investment in proactive and adaptive risk management systems is necessary. In addition, differences in legislation among countries also caused delays in project implementation. In some cases, failure to fully comply with the host country's legal requirements resulted in penalties and document-related delays.

Cultural differences also played a significant role. In some teams, language barriers, differences in work style, and ambiguity in cultural communication made management more difficult. These issues led to delays and disputes among project stakeholders.

Teams that applied high-quality risk assessment systems were able to identify risks earlier and prevent problems through the use of contingency plans. As a result, these projects achieved better outcomes in terms of quality, timing, and budget control.

The analysis identified critical risk types frequently observed in international projects, particularly currency risk, interest rate risk, cash flow disruption, and monitoring issues. These risks collectively influence the financial health and operational consistency of project execution.

To provide a clearer visual understanding, Figure 3 illustrates the trend of financial risks in international projects over the five-year period from 2019 to 2023 (Figure 1).

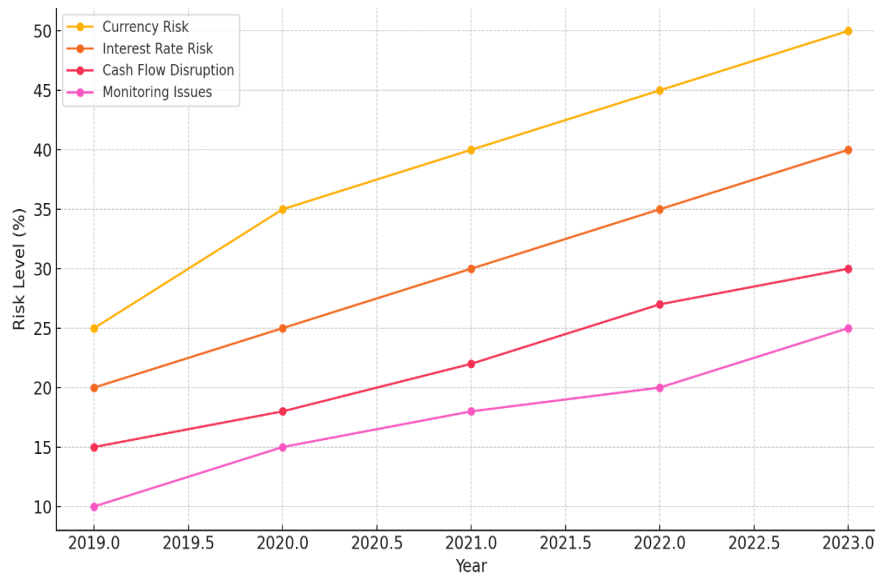


Figure 1. Dynamics of Financial Risks in International Projects

As seen in the chart, currency risk showed the steepest rise, increasing from 25% in 2019 to 50% in 2023. This sharp incline is largely attributed to exchange rate volatility and inflationary pressures in emerging markets. Although financial instruments like hedging were applied, their effectiveness remained partial, as noted in the mitigation analysis.

Interest rate risk also demonstrated a consistent increase, growing from 20% to 40% during the same period. This reflects global monetary policy shifts and tightening financial conditions, which affected loan costs in donor-funded projects.

Cash flow disruptions, rising from 15% to 30%, were often linked to delays in fund disbursements, misaligned budget allocations, or unforeseen cost escalations. These disruptions posed severe challenges to maintaining project momentum and schedule adherence.

Monitoring issues, which started at 10% in 2019 and reached 25% by 2023, indicate persistent gaps in financial oversight and control mechanisms. These issues often stemmed from limited use of automated systems and inconsistent tracking of key performance indicators (KPIs).

Combined with earlier tabular analysis (Table 3), the chart emphasizes that financial risks are not only increasing over time but are also becoming more diverse. This trend underlines the urgent need for more robust, data-driven, and adaptive risk management frameworks in international project environments.

CONCLUSION AND SUGGESTIONS

This study concludes that risk management in international projects must be proactive and data-driven [13]. Early integration of risk planning, reserve budgeting, legal compliance strategies, and cross-cultural communication training are essential [2][14].

The study also supports using global standards like ISO 31000 and the PMBOK® Guide as adaptable frameworks for international environments [5][15].

Based on the analysis, the following key recommendations are offered:

Initiate risk planning early in the project lifecycle and treat it as a continuous process.

Use established frameworks such as ISO 31000 or PMBOK® and adapt them to the specific project context.

Allocate financial reserves and implement hedging strategies to manage market and currency-related risks.

Conduct legal due diligence in each operating country and involve local legal experts to ensure compliance.

Invest in cross-cultural communication training to reduce misunderstandings and improve team coordination.

Establish a formal risk monitoring system with regular updates to the risk register and clear roles for oversight.

Promote a risk-aware culture by encouraging transparent communication and early reporting of potential threats.



These strategies can significantly enhance the effectiveness of risk management in international projects, leading to more predictable, timely, and cost-efficient project outcomes.

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